

### THE CORPORATION OF THE TOWN OF ERIN

By-Law # 22-52

Being a By-law to adopt the 2023 Budget for the purposes of the Municipality

**Whereas**, the *Municipal Act, 2001, S.O. 2001,c.25, Section 290* requires that the Council of a local municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;

**And Whereas**, the Council of the local municipality may require that the current year's estimates of every board, commission, or other body for which the Council is required to levy a tax rate or provide money, be submitted to the Council each year;

**And Whereas**, the Council of the Corporation of the Town of Erin has in accordance with the Municipal Act considered the estimates of all sums required during the year, including the estimates of all its boards, commissions, and other bodies;

Now Therefore, the Council of the Corporation of the Town of Erin hereby enacts as follows:

- 1. That the estimates of the Corporation of the Town of Erin as set out in Schedule "A" attached hereto and forming part of this by-law be adopted;
- 2. That the Resource Requests and Funding Source estimates set out in Schedule "B" attached hereto and forming part of this by-law be adopted;
- 3. That the Capital Cost and Funding Source estimates set out in Schedule "C" attached hereto and forming part of this by-law be adopted;
- 4. That the Reserves and Reserve Funds estimates set out in Schedule "D" attached hereto and forming part of this by-law be adopted;
- 5. That this by-law shall remain in force until repealed, and any former by-laws relating to such shall be repealed;

Passed in open Council on December 8, 2022.

Mayor Michael Dehn

Clerk, Lisa Campion



### Final Draft 2023 Budget

Description	2022	2022	2022	2023	2023	2023	
	Budget	Budget	Net	Budget	Budget	Net	
	Expense	Revenues	Budget	Expense	Revenues	Budget	Net Variance
Conservation Authorities	173,808		173,808	186,322		186,322	12,514
Fire	973,717	211,897	761,820	997,756	218,991	778,765	16,945
Emergency Planning	1,020		1,020	1,020		1,020	
Roads	3,064,114	214,000	2,850,114	3,155,620	214,450	2,941,170	91,056
Streetlights	118,789	118,789		138,708	138,708		
Water	1,317,150	1,336,528	(19,378)	1,381,202	1,381,202		19,378
Wastewater	7,830		7,830				(7,830)
Parks & Recreation	1,413,446	687,130	726,316	1,457,636	707,379	750,257	23,941
Cemeteries	14,080	10,000	4,080	10,000	10,000		(4,080)
BIA	17,200	17,200					
Subtotal Programs	11,351,113	4,413,135	6,937,978	11,972,261	4,547,240	7,425,021	487,043
Non-Program							
Transfer for Capital Projects	1,038,500		1,038,500	1,036,000		1,036,000	(2,500)
Resource Requests							
Assessment Growth							
Transfer from Tax Rate Stabilization		196,463	(196,463)		362,357	(362,357)	(165,894)
Infrastructure Renewal Trf	761,354		761,354	761,354		761,354	
Tax Levy		7,912,752	(7,912,752)		8,108,518	(8,108,518)	(195,766)
PILS and Supplementary Taxes		125,317	(125,317)		211,700	(211,700)	(86,383
OMPF		593,300	(593,300)		594,800	(594,800)	(1,500
Tax Write Offs	90,000		90,000	55,000		55,000	(35,000
Subtotal Corporate	1,889,854	8,827,832	(6,937,978)	1,852,354	9,277,375	(7,425,021)	(487,043
Net Total (Surplus)	13,240,967	13,240,967		13,824,615	13,824,615		

Tax Rate Change

2.5%

# Schedule "B" - 2023 to 2026 Resource Request Summary

## Town of Erin

Plan Requests

Budget Year 2023

Version Department Submission

Forecast Periods 2023

Request Id	Description	Department	Priority	Amount	Taxation	Res. & Res. Funds	Grants
RQ-CRP-0001	eScribe Closed captioning	Corporate Services	30	11,000	11,000		
RQ-CRP-0002	Cybersecurity Assessment	Corporate Services	50	8,500		8,500	
RQ-ECO-0001	Temporary Washrooms at Events	Economic	35	5,000	5,000		
RQ-ECO-0002	Community Improvement Plan	Economic	20	40,000	40,000		
RQ-FIR-0001	Recruit Training	Fire	50	60,000	60,000		
RQ-FIR-0002	Fire Building Improvements	fire Planning &	30	100,000		100,000	
RQ-PLN-0001	Application Fees Review	Development Planning &	20	40,000		40,000	
RQ-PLN-0002	Septic Inspections	Development	40	40,000	40,000		
RQ-RDS-0001	Roads Maintenance	Roads	40	50,000	50,000		
RQ-RDS-0002	Summer Student	Roads	40	12,000			12,000
				366,500	206,000	148,500	12,000

### Town of Erin

Plan Requests

Budget Year 2023 Version Depa

Version Department Submission

IT TELEVISION FOR SECTION

Forecast Periods 2024

Request Id	Description	Department	Priority	Amount	Taxation	Res. & Res.	Grants
						Funds	
RQ-CRP-0001	eScribe Closed captioning	Corporate Services	30	11,000	11,000		
RQ-ECO-0001	Temporary Washrooms at Events	Economic	35	5,000	5,000		
RQ-ECO-0002	Community Improvement Plan	Economic	20	40,000	40,000		
RQ-FIR-0001	Fire Building Improvements	Fire	30	100,000		100,000	
RQ-FIR-0003	Station 10 Study	Fire	30	50,000		50,000	
RQ-RDS-0001	Roads Maintenance	Roads	40	50,000	50,000		
				256.000	106.000	150,000	

#### Town of Erin

Plan Requests

Budget Year 2023

Version Department Submission

Forecast Periods 2025

Request Id	Description	Department	Priority	Expenditure	Taxation	Res. & Res. Funds	Grant
RQ-CRP-0001	eScribe Closed captioning	Corporate Servi	30	11,000.00	11,000.00		
RQ-ECO-0001	Temporary Washrooms- Events	Economic	35	5,000.00	5,000.00		
RQ-ECO-0002	Community Improvement Plan	Economic	20	40,000.00	40,000.00		
RQ-FIR-0001	Fire building improvements	Fire	30	100,000		100,000	
RQ-FIR-0002	Fire Station 10 paving	Fire Planning &	30	35,000		35,000	
RQ-PLN-0001	Town of Erin Green Standards	Development	20	40,000		40,000	
RQ-RDS-0001	Roads Maintenance	Roads	40	50,000	50,000		
				281,000.00	106,000.00	175,000.00	

#### Town of Erin

Plan Requests

Budget Year

Version

Department Submission

Forecast Periods 2026

2023

Request Id	Description	Department	Priority	Expenditure	Taxation	Res. & Res. Funds	Grant
RQ-CRP-0001	eScribe Closed captioning	Corporate	30	11,000	11,000	Sec. (5)	
RQ-ECO-0001	Temporary Washrooms - Events	Economic	35	5,000	5,000		
RQ-ECO-0002	Community Improvement Plan	Economic	20	40,000	40,000		
RQ-FIR-0001	Fire Building Improvements	Fire	30	158,500	0	158,500	
RQ-RDS-0001	Roads Maintenance	Roads	40	50,000	50,000		
	CHARGE CARRIE -			264,500	106,000	158.500	

## Schedule "C" - 2023 to 2026 Capital Requests

<b>Budget Y</b>	ear 2023										
Version	Department S	Submission									
Forecast	Periods 2023										
Project Id	Description	Department	Priority	Expenditures	Res. &	DCs	Debt	CCBF Grant	Other Grants	Taxation	Cost
RDS0017	Culvert 2053 (27th Sideroad	Roads	80	675,000	Lunda			675,000			
RDS0020	Surface Treatment Program	Roads	80	300,000		300,000					
NST0002	Wastewater Treatment Plant	Wastewater System	80	20,401,700							20,401,70
A/TR0001	Water Service for New	Water System	80	8,507,077		8,507,077					
A/TR0010	Water System Existing	Water System	80	263,106	263,106						
WST0003	Wastewater Collection System	Wastewater System	75	7,469,000							7,469,00
FIR0011	Tanker 58	Fire	70	450,000		250,000				200,000	
CRP0008	Townhall Repairs	Corporate Services	60	25,200						25,200	
CRP0009	HVAC System	Corporate Services	60	25,300						25,300	
PKR0009	Ballinafad BCA	Parks & Recreation	60	15,000					5,000	10,000	
RDS0013	Trackless Sidewalk Plow	Roads	60	205,000		100,000				105,000	
RDS0022	Tandem Axie Snow Plow	Roads	55	500,000	150,000					350,000	
RDS0024	Tractor (2008 Unit 41)	Roads	55	170,000						170,000	
PKR0011	Parks Improvements	Parks & Recreation	50	40,500						40,500	
PKR0013	Replace Kubota Tractor (F3680)	Parks & Recreation	50	75,000						75,000	
PKR0014	Replace Driveprod Flow Blade	Parks & Recreation	50	10,000						10,000	
RDS0019	Energy Convervation Projects	Roads	50	5,000						5,000	
WTR0009	Water Equipment to Extend Life	Water System	50	45,000	45,000						
WTR0004	Meter Replacement	Water System	40	30,000	30,000						
WTR0005	Water Capital Equipment	Water System	40	22,500	22,500						
WTR0006	Water Building and minor	Water System	40	15,000	15,000						
FIR0012	Fire Hose Cache	Fire	40	20,000						20,000	
BLDG0012	EV for By-Law	By-law	46	100,000	3.2	100,000			6		
CRP0010	IT - System Upgrades- Software/Hardware	Corporate Services	80	117,000	117,000	1.0		-			
BLDG0013	Cloudoermit building Application Portal	Building & Planning	80	25,000		25,000					
PRKR0021	Fundraising Feasibility study -benchmark Multi-Use Recreational Centre	Parks & Recreation	70	50,000		50,000					

				Town of Erin							
			Capita	I Projects by Glo							
Budget			-								
Version	Depart	ment Submission									
Forecas	st Periods	2024									
Project Id	Description	Department	Priority	Expenditures	Res. 8	DCs	Debt	CCBF	Other	Taxation	Cost
					Res.			Grant	Grants	- Comments	Recovery
RDS0018	Culvert 2027 (Sideroad 32 West	Roads	80	613,500	Ermyda			613,500			3
RDS0020	Surface Treatment Program	Roads	80	300,000	38	300,000	19	45	Si.	18	
RDS0021	Winston Churchill Blvd with Caledon	50%) Roads	80	3,155,000			3,155,000				
WS10002	Wastewater Treatment Plant	Wastewater System	80	14,538,800	38		34	20		020	14,538,800
WTR0001	Water Service for New	Water System	80	8,507,077		8,507,078		¥2	14	729	2
WTR0010	Water System Existing	Water System	80	263,106	263,106	54.5		¥:	-	520	2
WST0003	Wastewater Collection System	Wastewater System	75	2,187,300			84	167		20	2,187,300
RDS0022	Tandem Axie Snow Plow - Roll off w	ith Roads	55	500,000	300,000	14	2	8	-	200,000	
RDS0026	Steamer Replacement (Unit 52)	Roads	55	50,000	*	- 4	32	163	2	50,000	
RDS0027	Cube Van Replacement (Unit 25	Roads	55	100,000	540	10	2	16	2	100,000	9
PKR0015	Replace Dodge 2017 Ram 1500	Parks & Recreation	50	100,000	90	52	-	120	G	100,000	
PKR0016	Replace 2017 GMC Sierra	Parks & Recreation	50	100,000	(4)	32	1	740	2	100,000	-
RDS0019	Energy Convervation Projects	Roads	50	5,000	\$	5	120			5.000	-
WTR0009	Water Equipment to Extend Life	Water System	50	45,000	45,000	-	2		- 2	-	
ATR0004	Meter Replacement	Water System	40	30,000	30,000	- 5	- 2		100		
A/TR0005	Water Capital Equipment	Water System	40	5,000	5,000	2	2			2.0	
NTR0006	Water Building and minor	Water System	40	15,000	15,000		ŝ		-	-	
RDS0025	Wood Chipper Replacement	Roads	40	100,000		- 2	- 6	197		100,000	
RDS0028	Roads Shop BCA	Roads	50	5,000	2			200	+	5,000	•
RDS0028	Roads Patrol EV Vehicle	Roads	50	100,000						100,000	
₹KR0020	Parks & Recreation EV Vehicle	Parks & Recreation	50	100,000						100,000	
RKR0022	Recreation - Utility Vehicle with attach		50	30,000						30,000	
TR0012	Hose Cache	Fire	40	20,000		17	*:		*:	20,000	10
1R0013	Station 10 Feasibility Study	Fre	40	50,000	- 5	-	*:			50,000	
3LDG0013	Cloudpermit building Application Portal	Building& Planning	80	25,000		25,000	*2				
TR0014	Station 50 Floor Renovations	Fire	40	100,000	100,000						
*CR0017	Architectural design, cost estimate Mu Recreation Complex	iti-Use Parks & Recreation	50	150,000						150,000	

Town of Erin Capital Projects by Global Rank

Periods 2025  Pescription  Culvert 2051 (8th line)  Culvert 10 (17th Sideroad West Winston Churchill Blvd with Caledon (50%)	Department Roads Roads	Priority 80	Carrier Manager	Res. &	DCs	Debt	CCBF	Other	Taxation	Cost
Periods 2025 Description  Culvert 2051 (8th line)  Culvert 10 (17th Sideroad West	Department Roads	Water-C.	Carrier Manager		DCs	Debt			Taxation	Cost
Description  Culvert 2051 (8th line)  Culvert 10 (17th Sideroad West	Roads	Water-C.	Carrier Manager		DCs	Debt			Taxation	Cost
Culvert 2051 (8th line) Culvert 10 (17th Sideroad West	Roads	Water-C.	Carrier Manager		DCs	Debt			laxation	Cont
Culvert 10 (17th Sideroad West		80		Eunde			Grant	Grants		Recovery
	Roads		126,000				126,000			
Winston Churchill Blvd with Caledon (50%)		80	675,500				675,500			
	Roads	80	3,155,000			3,155,000				
Pumper 52 Replacement	Fire	80	1,600,000		800,000				800,000	
Surface Treatment Program	Roads	80	300,000		300,000					
Wastewater Treatment Plant	Wastewater System	80	5,000,000		0					5,000,000
Water Service for new	Water System	80	5,000,000		5,000,000					
Water Service Existing	Water System	80	263,106	263,106						
Wastewater Collection System	Wastewater System	75	2,500,000		0					2,500,000
Parks	Parks & Recreation	50	11,000							
Energy Conservation projects	Roads	50	5,000						5,000	
Water Equipment to Extend Life	Water System	50	45,000	45,000						
Meter Replacement	Water System	40	30,000	30,000						
Water Capital Equipment	Water System	40	5,000	5,000						
Water Building and minor	Water System	40	15,000	15,000						
EV for Building	Building	40	100,000	0	0	0	0	0	100,000	
Cloudpermit building Application Portal	Building& Planning	80	25,000		25,000	0				
Roads Shop BCA	Roads	40	5,000							
Architectural design, cost estimate for Multi- Use Recreation Complex (2)	Parks & Recreation	50	150,000	100,000	0	0	0		-	
Tandem Axie Snow Plow	Roads	55	500,000	150,000					350,000	
Fire Station 10 - Asphalt paving	Fire	50	35,000	35,000						
	NO. 1	u.en	19,545,606	643,106	6,125,000	3,155,000	801,500	0	1,321,000	7,500,00
	Pumper 52 Replacement Surface Treatment Program Waste water Treatment Plant Water Service for new Water Service Existing Wastewater Collection System Parks Energy Conservation projects Water Equipment to Extend Life Meter Replacement Water Capital Equipment Water Building and minor EV for Building Cloudpermit building Application Portal Roads Shop BCA Architectural design, cost estimate for Multi- Use Recreation Complex (2) Tandem Axie Snow Plow	Pumper 52 Replacement Fire Surface Treatment Program Roads Waste water Treatment Plant Waste water System Water Service for new Water System Water Service Existing Water System Water Service Existing Water System Waste water Collection System Wastewater System Parks Parks Parks Recreation Roads Water Equipment to Extend Life Water System Water Equipment Water System Water Capital Equipment Water System Water Duilding and minor Water System Water Building and minor Water System Every For Building Cloudpermit building Application Portal Roads Shop BCA Architectural design, cost estimate for Mutti- Use Recreation Complex (2) Tandem Axie Snow Plow Roads	Pumper 52 Replacement         Fire         80           Surface Treatment Program         Roads         80           Wastewater Treatment Plant         Wastewater System         80           Water Service for new         Water System         80           Water Service Existing         Water System         80           Wastewater Collection System         Wastewater System         75           Parks         Parks & Recreation         50           Water Equipment to Extend Life         Water System         50           Water Replacement         Water System         40           Water Building and minor         Water System         40           Water Building and minor         Building         40           Cloudpermit building Application Portal         Building & Planning         80           Roads Shop BCA         Architectural design, cost estimate for Multi- Parks & Recreation         50           Use Recreation Complex (2)         Tandem Axie Snow Plow         Roads         55	Pumper 52 Replacement         Fire         80         1,600,000           Surface Treatment Program         Roads         80         300,000           Waste water Treatment Plant         Waste water System         80         5,000,000           Water Service For new         Water System         80         5,000,000           Water Service Existing         Water System         80         5,000,000           Wastewater Collection System         Water System         75         2,500,000           Wastewater Collection System         Parks & Recreation         50         11,000           Energy Conservation projects         Roads         50         5,000           Water Equipment to Extend Life         Water System         50         45,000           Meter Replacement         Water System         40         30,000           Water Capital Equipment         Water System         40         5,000           Water Building and minor         Water System         40         15,000           EV for Building         Building Planning         80         25,000           Roads Shop BCA         Architectural design, cost estimate for Multi- Parks & Recreation         50         150,000           Use Recreation Complex (2)         Roads         55	Pumper 52 Replacement         Fire         80         1,600,000           Surface Treatment Program         Roads         80         300,000           Waste water Treatment Program         Roads         80         300,000           Waster Service For new         Water System         80         5,000,000           Water Service Existing         Water System         80         263,106           Wasterwater Collection System         Wasterwater System         75         2,500,000           Parks         Parks & Recreation         50         11,000           Energy Conservation projects         Roads         50         5,000           Water Equipment to Extend Life         Water System         50         45,000         45,000           Water Replacement         Water System         40         30,000         30,000         30,000           Water System         40         5,000         5,000         5,000         5,000         5,000           Water Building and minor         Water System         40         15,000         15,000         6           EV for Building         Building Building Planning         80         25,000         8         25,000         0           Roads         A0         5,000	Pumper 52 Replacement         Fire         80         1,500,000         800,000           Surface Treatment Program         Roads         80         300,000         300,000           Waste water Treatment Plant         Wastewater System         80         5,000,000         5,000,000           Water Service For new         Water System         80         5,000,000         5,000,000           Water Service Existing         Water System         80         263,106         263,106           Wastewater Collection System         Wastewater System         75         2,500,000         0           Parks         Parks Parks & Recreation         50         11,000         11,000           Energy Conservation projects         Roads         50         5,000           Water Equipment to Extend Life         Water System         40         30,000         30,000           Water Replacement         Water System         40         5,000         5,000           Water Spitching and minor         Water System         40         5,000         5,000           EV for Building         Building         40         100,000         0         0           EV for Building Application Portal         Building & Pianning         80         25,000         25,000	Pumper 52 Replacement	Pumper 52 Replacement	Pumper 52 Replacement	Pumper 52 Replacement

Town of Erin Capital Projects by Global R

Budget Year Version

2023 Department Submission

Project Id	Description	Department	erin	Expenditures	Res. &	DCs	Debt	CCBF Grant	Other Grants	Taxation	Cost Recovery
RDS0023	Bridge 9 (8th Line)	Roads	80	410,000						0	410,300
RDS0024	Culvert 2060	Roads	80	553,500				553,500			
RIDS0020	Surface Treatment Program	Roads	80	300,000		300,000	0	0	0	0	
WST0002	Wastewater Treatment Plant	Wastewater System	80	5,000,000			0	0			5,000,000
WTR0001	Water Service for New	Water System	80	5,000,000		5.000.000	0	0	0		0,000,000
WTR0010	Water System Existing	Water System	80	263,106	263,106		0	0	0		
WST0003	Wastewater Collection System	Wastewater System	75	2,500,000			0	0			2,500.000
RDS0022	Replace 2005 Cat 314CR	Roads	55	650,000	150,000		ō	0	0	500,000	2,500,000
RDS0027	Construction of Multi-Use Recreation	Parks & Recreation	50	30,000,000		30,000,000	0	0	0	500,000	
PKIR0011	Parks	Parks & Recreation	50	239,000		,	0	0	0	239.000	
RDS0019	Energy Convervation Projects	Roads	50	5,000			0	0	0	5,000	
ATR0009	Water Equipment to Extend Life	Water System	50	45.000	45.000		٥	0	0	3,000	
NTR0004	Meter Replacement	Water System	40	30,000	30,000		0	ō	0	0	
NTR0005	Water Capital Equipment	Water System	40	5,000	5,000		0	ō		0	
VTR0006	Water Building and minor	Water System	40	15,000	15,000		0	0	0	0	
IR0016	Fire Chiefs Command Vehicle	Fire	60	100,000	50,000	50,000			0	v	
3LG 003	Cloudpermit building Application Portal	Building& Planning	80	25,000	55,000	25,000			0		
TR0017	Fire Station 10 and 50 building upgrades	Fire	60	158,500	158,500	25,000	Ĭ.				
				45,299,106						- 3	

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# Schedule "D" - 2023 to 2026 Reserves and Reserve Funds

ERIN						Projected
DEPARTMENT		Description	BALANCE		NSACTIONS	BALANCE
			@ DEC 31 2020	ADDITIONS	DISBURSEMENTS	@ DEC 31 2021
Jnallocated	RESERVES	TAX STABILIZATION RESERVE	1,192,101	166,497		1,358,59
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	3,907,834	761,354	55,000	4,614,1
Unallocated	RESERVE FUND	Gas Tax Grant	813,334	483,248	11,940	1,284,6
Jnallocated	RESERVE FUND	Modernization Grant	303,542	2,843	124,995	181,3
Unallocated	RESERVE FUND	Nestle Community Grant	22,549	25,211	7,500	40,2
Unallocated	RESERVE FUND	Safe Restart - Covid Grant	111,222	45,544		156,7
Unallocated	RESERVE FUND	OCIF Top Up Grant	9		6-6-0	
Unallocated	RESERVE FUND	OCIF FORMULA	333,762	219,403	294,685	258,4
TOTAL Unalloc	ated		6,684,344			7,894,3
Admin	RESERVES	ELECTION EXPENSE	58,097	20,000		78,0
Admin	RESERVES	COMPUTER UPGRADES	64,865	15,000	12	79,8
Admin	RESERVES	ADMIN FILE MANAGEMENT	87,571	57,270	5	144,8
Admin	RESERVES	ADMIN OFFICE RENO RESERVES	34,761		29,743	5,0
Admin	RESERVES	ADMIN-PHONE RESERVE	891			8
Admin	RESERVES	INSURANCE CONTINGENCY	15,573			15,5
Admin	RESERVE FUND	Retirement Benefits	1,838	17		1,8
Admin	RESERVE FUND	ADMINISTRATION DC	(793,786)	54,930	)	\$ (738,8
TOTAL Admin			(530,190)			\$ (412,7
Building	RESERVE FUND	BUILDING DEPT REVENUE FUN	146,647	31,074		177,
Building	RESERVES	BUILDING DEPT CAPITAL	105	-		177,7
TOTAL Buildin		COOKING NO DEVEL OBSIEST DESI	146,647			41,6
Econ Dev	RESERVES	ECONOMIC DEVELOPMENT RESI	41,644			42,
Econ Dev	RESERVE FUND	Main St Revitalization Grant	44.544	-		41,6
TOTAL Econ D		WFA CTITAL	<b>41,644</b> 37,784	354		38,
Enviro TOTAL Enviro	RESERVE FUND	Water EA STUDY	37,784	1 ~~		38.1
Fire	RESERVE FUND	FIRE SERVICES DC	123,471	96,75	5 61,200	159,
Fire	RESERVES	FIRE CAPITAL	95,083	19,47	1 8,022	106,
Fire	RESERVES	FIREHALL RESERVE	6,704			6,
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584	l .		121,
Fire	RESERVES	FIRE VEHICLE RESERVE	414,276	155,00	0 372,150	197,
TOTAL Fire			761,118	-		590,9

ERIN					Γ	Projected
DEPARTMENT		Description	BALANCE	2021 TRA	NSACTIONS	BALANCE
			@ DEC 31 2020	ADDITIONS	DISBURSEMENTS	@ DEC 31 2021
Recreation	RESERVES	CENTRE 2000 CAPITAL	735,291	12,000	131,830	615,461
Recreation	RESERVES	Barbour Field	241,341	77,957	136,952	182,345
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	52,096	9,000	134,576	73,480
Recreation	RESERVES	BALLINAFAD COMM CENTRE	27,355	49,000		76,355
Recreation	RESERVES	ERIN TENNIS CLUB	11,384	1		11,385
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE	200,000			200,000
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FUI		122,821	62.148	1,162,331
Recreation	RESERVE FUND	PARKS & RECREATION SERVICES		149,395	127	539,086
TOTAL Recreat	tion		2,758,817		_	
TOTAL Rental	RESERVES	RENTAL FACILITIES RESERVES (E				2,713,485
Roads	RESERVES	ROADS CAPITAL	503,814	90.000		700 D4 0
Roads	RESERVES	ROADS Streetscape	5,066	50,000		593,814
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227			5,066
Roads	RESERVES	STREETLIGHTS		71.642	-	122,227
Roads	RESERVES	ROADS Fleet Reserve	171,631 100,000	71,643		243,274
	THE OF THE PERSON OF THE PERSO	NOAD3 FIEEL NESEIVE	100,000	319,964		419,964
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Hortor	136,387	1,278		137,665
Roads	RESERVE FUND	CASH IN LIEU OF PARKING FUN	11,427	107		11,534
Roads	RESERVE FUND	DRAINAGE LEVY FUND	17,160	161		17,321
Roads	RESERVE FUND	TRANSPORTATION SERVICES DC	1,451,382	290,268	718,214	1,023,437
TOTAL Roads			2,519,095			2,574,302
Water	RESERVES	WATER LIFECYCLE	2,651,497	427,100	275,071	2,803,526
Water	RESERVE FUND	Water EA STUDY	27.724	***		
Water	RESERVE FUND		37,784	354		38,138
Water	RESERVE FUND	TOWN WATER RESERVE FUND WATER DC	134,387	1,259	1	135,646
TOTAL Water	KESEKVE FUND	WATER DC	(36,979)	17,895	_	(19,084)
WW. water	RESERVE FUND	MONTO Format Ford of Assessment	2,786,690			2,958,227
ww	RESERVE FUND	WWTP Front Ended Agreemen	13,051,919	29,160,221	20,937,949	21,274,191
WW	RESERVE FUND	Solmar WWTP Working Capita	(9,974)	*		(9,974)
NW	RESERVE FUND	Solmar WWTP Security Deposi	50,000		-	50,000
TOTAL Wastew		Wasterwater DCs	(30,387) 13,061,558	136,576	_	106,189
Committee	RESERVES	CEMETERY CAPITAL	92,455			21,420,406
Committee	RESERVE FUND	ERIN PIONEER CEMETERY RESER	8.805	82		92,455
Committee	RESERVES	HERITAGE RESERVES	13,448	925		8,887
Committee	RESERVES	LGHG COMMITTEE	18.248	323	1 216	14,373
Committee	RESERVES	ESAC	1,761		1,316	16,932
Committee	RESERVE FUND	CELEBRATE ERIN RESERVE FUNE	, , , , , , , , , , , , , , , , , , ,	70		1,761
Committee	RESERVE FUND	BIA IMPROVEMENT	7,794	73		7,867
OTAL Committ		DIN IMPROVEMENT	33,818 176,328	317	4,812	29,323 171,598

ERÎN	RESERVE	S & RESERVE FUNDS			[	Projected
DEDADTRACAUT		Description	BALANCE	2022 TR	ANSACTIONS	BALANCE
DEPARTMENT		Description	@ DEC 31 2021	ADDITIONS	DISBURSEMENTS	@ DEC 31 2022
Unallocated	RESERVES	TAX STABILIZATION RESERVE	1,358,598		*	1,358,598
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	4,614,189	7 <b>61</b> ,354		5,375,543
Unallocated	RESERVE FUND	Gas Tax Grant	1,284,642	725,000		2,009,642
Unallocated	RESERVE FUND	Modernization Grant	181,390		181,390	- 0
Unallocated	RESERVE FUND	Nestle Community Grant	40,260		7.5-5	22.052
Unallocated	RESERVE FUND	Safe Restart - Covid Grant	156,766	300	7,500	33,060 156,766
Unallocated	RESERVE FUND	OCIF Top Up Grant	<u>;≠</u> :			5
Unallocated	RESERVE FUND	OCIF FORMULA	258,480	3,140	1	261,620
TOTAL Unalloc	ated		7,894,324			9,195,229
Admin	RESERVES	ELECTION EXPENSE	78,097	20,000	78.000	20,097
Admin	RESERVES	COMPUTER UPGRADES	79,865	15,000	5 - TO-10 - 10 - 10 - 10 - 10 - 10 - 10 - 10	46,865
Admin	RESERVES	ADMIN FILE MANAGEMENT	144,841	15,000	80,000	64,841
Admin	RESERVES	ADMIN OFFICE RENO RESERVES			,	5.018
Admin	RESERVES	ADMIN-PHONE RESERVE	891			891
Admin	RESERVES	INSURANCE CONTINGENCY	15,573			15,573
Admin	RESERVE FUND	Retirement Benefits	1,855		1,855	- 0
Admin	RESERVE FUND	ADMINISTRATION DC	\$ (738,856)	50,834	152,000	- 840,022
TOTAL Admin			S (412,716)	1		- 686,737
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	177,721	30,294	\$	208,015
Building	RESERVES	BUILDING DEPT CAPITAL				1.50
<b>TOTAL Buildin</b>	g		177,721			208,015
Econ Dev	RESERVES	ECONOMIC DEVELOPMENT RESE	41,644			41,644
Econ Dev	RESERVE FUND	Main St Revitalization Grant	-			3/
TOTAL Econ D	ev		41,644			41,644
Enviro	RESERVE FUND	Water EA STUDY	38,138	4		38,138
<b>TOTAL Enviro</b>			38,138			38,138
Fire	RESERVE FUND	FIRE SERVICES DC	159,026	91,20	4	250,230
Fire	RESERVES	FIRE CAPITAL	106,532		40,000	1
Fire	RESERVES	FIREHALL RESERVE	6,704			6,704
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584			121,584
Fire	RESERVES	FIRE VEHICLE RESERVE	197,126	100,00	0 =	297,126
TOTAL Fire			590,972	1		742,176

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DEPARTMENT		Description	BALANCE	2022 TR	ANSACTIONS	BAL
			@ DEC 31 2021	ADDITIONS	DISBURSEMENTS	@ DEC
Recreation	RESERVES	CENTRE 2000 CAPITAL	545.454	2227		
Necreation	RESERVES	CENTRE 2000 CAPITAL	615,461	100,000	178,900	5
Recreation	RESERVES	Barbour Field	182,345		30,000	1
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL -	73,480	11,000		-
Recreation	RESERVES	BALLINAFAD COMM CENTRE	76,355			
Recreation	RESERVES	ERIN TENNIS CLUB	11,385			
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE	200,000	50,000	1	2
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FUI	1,162,331	75,000	600,000	6
Recreation	RESERVE FUND	PARKS & RECREATION SERVICES	539,086	172,797	-	7
TOTAL Recreat	tion		2,713,485		-	2 21
TOTAL Rental	RESERVES	RENTAL FACILITIES RESERVES (E	2// 13/403			2,31
Roads	RESERVES	ROADS CAPITAL	593,814		81,000	5
Roads	RESERVES	ROADS Streetscape	5,066		81,000	٥.
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227			4.5
Roads	RESERVES	STREETLIGHTS	243,274	2E 100		1
Roads	RESERVES	ROADS Fleet Reserve	,	35,100	70.000	2
.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	THE COUNTY CO	HOABS HEEL KESEIVE	419,964	50,000	30,000	4
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Horton	137,665			15
Roads	RESERVE FUND	CASH IN LIEU OF PARKING FUN	11,534			1
Roads	RESERVE FUND	DRAINAGE LEVY FUND	17,321			
Roads	RESERVE FUND	TRANSPORTATION SERVICES DC	1,023,437	319,565	300,000	1,04
TOTAL Roads			2,574,302	,	555,555	2,56
Water	RESERVES	WATER LIFECYCLE	2,803,526	468,200	388,106	2,88
Water	RESERVE FUND	Water EA STUDY	38,138	460		
Water	RESERVE FUND	TOWN WATER RESERVE FUND	135,646	1,640		13
Water	RESERVE FUND	WATER DC	(19,084)	7,992	l.	1
TOTAL Water			2,958,227	1,552	F	3,009
ww	RESERVE FUND	WWTP Front Ended Agreemen	21,274,191	1,328,882	4,707,631	17,89
ww	RESERVE FUND	Solmar WWTP Working Capita	(9,974)	_,,	.,. 01,001	17,03
ww	RESERVE FUND	Solmar WWTP Security Deposi	50,000			5
ww	RESERVE FUND	Wasterwater DCs	106,189			10
TOTAL Wastew			21,420,406			18,04
Committee	RESERVES	CEMETERY CAPITAL	92,455		10,000	8
Committee	RESERVE FUND	ERIN PIONEER CEMETERY RESER	8,887	108	10,000	٥
Committee	RESERVES	HERITAGE RESERVES	14,373	200		1
Committee	RESERVES	LGHG COMMITTEE	16,932			1
Committee	RESERVES	ESAC	1,761			1
Committee	RESERVE FUND	CELEBRATE ERIN RESERVE FUNE	7,867	100	1,000	
Committee	RESERVE FUND	BIA IMPROVEMENT	29,323	100	29,323	
TOTAL Committ		DOS ANI NOTEINENT	171,598		29,323	129
		i i		γ.		
			38,168,101	4,417,970	6,944,705	35,601

ERIN		Description	Projected BALANCE	2023 TRAN	ISACTIONS	Projected BALANCE
JEI PHOTOLOGY	10/11	эсэхэрий	@ DEC 31 2022	ADDITIONS	DISBURSEMENTS	@ DEC 31 2023
<mark>Jn</mark> allocated	RESERVES	TAX STABILIZATION RESERVE	1,358,598		234,408	1,124,190
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	5, <b>375</b> ,543	776,581	150,000	6,002,124
Unallocated	RESERVE FUND	Gas Tax Grant	2,009,642	725,000	675,000	2,059,642
Unallocated	RESERVE FUND	Modernization Grant	- 0	Balance of Gra	ant	
Unallocated	RESERVE FUND	Nestle Community Grant	33,060	Orton \$7.5k		33,060
Unallocated	RESERVE FUND	Safe Restart - Covid Grant	156,766			
Unallocated	RESERVE FUND	OCIF Top Up Grant				720
Unaflocated	RESERVE FUND	OCIF FORMULA	261,620			261,620
TOTAL Unalloc	ated		9,195,229			9,480,63
Admin	RESERVES	ELECTION EXPENSE	20,097	20,000		40,09
Admin	RESERVES	COMPUTER UPGRADES	46,865	15,000		61,86
Admin	RESERVES	ADMIN FILE MANAGEMENT	64,841	13,000		64,84
Admin	RESERVES	ADMIN OFFICE RENO RESERVES	,			5,01
Admin	RESERVES	ADMIN-PHONE RESERVE	891			89
Admin	RESERVES	INSURANCE CONTINGENCY	15,573			15,57
Admin	RESERVE FUND	Retirement Benefits	- 0	Retirement Bend	efits expired	z.
Admin	RESERVE FUND	ADMINISTRATION DC	- 840,022	50,834	40,000	- 829,18
TOTAL Admin			- 686,737			- 640,90
Building	RESERVE FUND	BUILDING DEPT REVENUE FUNE	208,015	30,900		238,91
Building	RESERVES	BUILDING DEPT CAPITAL				
TOTAL Buildin			208,015			238,91
Econ Dev	RESERVES	ECONOMIC DEVELOPMENT RESE	41,644		10,000	31,64
Econ Dev	RESERVE FUND	Main St Revitalization Grant	120	4		24.54
TOTAL Econ D			41,644			31,64 38,13
Enviro	RESERVE FUND	Water EA STUDY	38,138 38,138	-		38,13
Fire	RESERVE FUND	FIRE SERVICES DC	250,230	91,204	87,600	253,83
Fire	RESERVES	FIRE CAPITAL	66,532			66,53
Fire	RESERVES	FIREHALL RESERVE	6,704			6,70
	RESERVES	FIRE WAGE CONTINGENCY	121,584			121,58
Fire						
Fire Fire	RESERVES	FIRE VEHICLE RESERVE	297,126	100,000	180,000	217,12

ERIN			Projected			Proje
DEPARTMENT		Description	BALANCE	2023 TRA	NSACTIONS	BALA
			@ DEC 31 2022	ADDITIONS	DISBURSEMENTS	@ DEC
Recreation	RESERVES	CENTRE 2000 CAPITAL	536,561	Ī		
		10000	250,501			5
Recreation	RESERVES	Barbour Field	152,345	Barbour Field	dog park / fenc	
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	- 62,480	11,000	and bank's relie	
Recreation	RESERVES	BALLINAFAD COMM CENTRE	76,355	33,555		
Recreation	RESERVES	ERIN TENNIS CLUB	11,385			
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE		50,000		3
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FUI		75,000		7
Recreation	RESERVE FUND		,	172,797	65,790	8
TOTAL Recreat	tion		2,313,382			2,55
TOTAL Rental	RESERVES	RENTAL FACILITIES RESERVES (E				2,33
Roads	RESERVES	ROADS CAPITAL	512,814	Roads Shop Re	ano / Shed	5
Roads	RESERVES	ROADS Streetscape	5,066	Hodds Shop Ke	110 / 3/100	ر
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227		1	2
Roads	RESERVES	STREETLIGHTS	278,374	30,900		1
Roads	RESERVES	ROADS Fleet Reserve	439,964	50,000		4
Roads	DECEDIVE ELINID	CIDEWALK DECEDIE TO LIVE	137.555			
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Horton	137,665		- 1	1
Roads		CASH IN LIEU OF PARKING FUN	11,534			
Roads	RESERVE FUND	DRAINAGE LEVY FUND	17,321		2000	
TOTAL Roads	RESERVE FUND	TRANSPORTATION SERVICES DC	1,043,001 2,567,967	319,565	300,000	1,0
Water	RESERVES	WATER LIFECYCLE	2,883,620	491,400	375,606	2,66
		TOTAL EN ECTOLE	2,003,020	451,400	373,000	2,5
Water	RESERVE FUND	Water EA STUDY				
Water	RESERVE FUND	TOWN WATER RESERVE FUND	137,286			1
Water	RESERVE FUND	WATER DC -	11,091	7,992		
TOTAL Water			3,009,815			3,13
ww	RESERVE FUND	WWTP Front Ended Agreemen	17,895,442	17,829,111	22,772,110	12,9
ww	RESERVE FUND	Solmar WWTP Working Capita -	9,974			
ww	RESERVE FUND	Solmar WWTP Security Deposit	50,000			1
ww	RESERVE FUND	Wasterwater DCs	106,189			10
TOTAL Wastew	ater		18,041,656			13,09
Committee	RESERVES	CEMETERY CAPITAL	82,455		10,000	
Committee	RESERVE FUND	ERIN PIONEER CEMETERY RESER	8,995			
Committee	RESERVES	HERITAGE RESERVES	14,373		1	1
Committee	RESERVES	LGHG COMMITTEE	16,932		1	1
Committee	RESERVES	ESAC	1		- 1	
Committee	RESERVE FUND	CELEBRATE ERIN RESERVE FUND	6,967	RCMP Musical R	Ride Fund	
Committee		BIA IMPROVEMENT	0	BIA disolved		
TOTAL Committ			129,722		i i	119
		-		Contraction of the		
		<u>_</u>	35,601,007	20,847,284	24,900,514	31,39

ËRÎN	RESERVE	S & RESERVE FUNDS	Projected			Projected	L
DEPARTMENT		Description	BALANCE	2024 TRANSACTIONS		BALANCE	
Delication of the Control of the Con			@ DEC 31 2023	ADDITIONS	DISBURSEMENTS	@ DEC 31 2024	-
Unallocated	RESERVES	TAX STABILIZATION RESERVE	1,124,190		207,354	916,836	S Ci
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	6,002,124	792,113	330,000	6,464,237	1
Unallocated	RESERVE FUND	Gas Tax Grant	2,059,642	725,000		2,784,642	
Unallocated	RESERVE FUND	Modernization Grant					
Unallocated	RESERVE FUND	Nestle Community Grant	33 <b>,060</b>			33,060	
Unallocated	RESERVE FUND	Safe Restart - Covid Grant		l			1
Unallocated	RESERVE FUND	OCIF Top Up Grant	(*)			-	
Unallocated	RESERVE FUND	OCIF FORMULA	261,620	1		261,620	-
TOTAL Unalloc	ated		9,480,636			10,460,395	$\top$
Admin	RESERVES	ELECTION EXPENSE	40,097	20,000	)	60,097	ı
Admin	RESERVES	COMPUTER UPGRADES	61,865	15,000	) ::	76,865	1
Admin	RESERVES	ADMIN FILE MANAGEMENT	64,841			64,841	
Admin	RESERVES	ADMIN OFFICE RENO RESERVES	5,018			5,018	
Admin	RESERVES	ADMIN-PHONE RESERVE	891	1		891	
Admin	RESERVES	INSURANCE CONTINGENCY	15,573			15,573	1
Admin	RESERVE FUND	Retirement Benefits	× 0	1		- 0	
Admin	RESERVE FUND	ADMINISTRATION DC	- 829,188	50,834	4	- 778,354	_
<b>TOTAL Admin</b>			- 640,903			- 555,068	_
Building	RESERVE FUND		238,915	31,51	В	270,433	1
Building	RESERVES	BUILDING DEPT CAPITAL		-		270 422	+
TOTAL Buildin			238,915			270,433	
Econ Dev	RESERVES	ECONOMIC DEVELOPMENT RES	31,644		10,000	21,644	1
Econ Dev	RESERVE FUND	Main St Revitalization Grant				21,644	
TOTAL Econ D			31,644			38,138	
Enviro	RESERVE FUND	Water EA STUDY	38,138 38,138	-1		38,138	_
Fire	RESERVE FUND	FIRE SERVICES DC	253,833		4 18,400	326,637	_
Fire	RESERVES	FIRE CAPITAL	66,532			66,533	2
Fire	RESERVES	FIREHALL RESERVE	6,704	1		6,704	
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584			121,584	- 1
Fire	RESERVES	FIRE VEHICLE RESERVE	217,126	100,00	00	317,12	ő
TOTAL Fire			665,779	11		838,58	3

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- 1	TIDINI
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DEPARTMENT		Description	Projected BALANCE	2024 704	N. C.	Projecte
		23319301	@ DEC 31 2023	ADDITIONS	DISBURSEMENT:	BALANC
		ŧ.	@ UCC 31 2023	ADDITIONS	PISBURSEWENT:	@ DEC 31 2
Recreation	RESERVES	CENTRE 2000 CAPITAL				
			536,561			536,5
Recreation	RESERVES	Barbour Field	152,345			152,3
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	÷ 51,4 <b>80</b>	11,000		40,4
Recreation	RESERVES	BALLINAFAD COMM CENTRE	76,355			76,3
Recreation	RESERVES	ERIN TENNIS CLUB	11,385			11,3
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE	300,000	50,000		350,0
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FUI	712,331	75,000	1	787,33
Recreation	RESERVE FUND	PARKS & RECREATION SERVICES	818,891	172,797	67,106	924,58
TOTAL Recreat	tion		2,556,389		-	2 700 00
TOTAL Rental	RESERVES	RENTAL FACILITIES RESERVES (E	2,330,365			2,798,08
Roads	RESERVES	ROADS CAPITAL	512,814			512,81
Roads	RESERVES	ROADS Streetscape	5,066			_
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227			5,06
Roads	RESERVES	STREETLIGHTS	309,274	30,900		122,22 340,17
Roads	RESERVES	ROADS Fleet Reserve	489,964	50,000	150,000	389,96
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Horton	127.555			
Roads		Control of the contro	137,665			137,66
Roads	RESERVE FUND	CASH IN LIEU OF PARKING FUNI	11,534			11,53
Roads	RESERVE FUND	DRAINAGE LEVY FUND	17,321			17,32
TOTAL Roads	RESERVE FUND	TRANSPORTATION SERVICES DC	1,062,566	319,565	300,000	1,082,13
Water	RESERVES	WATER LIFECYCLE	2,668,431 2,999,414	E16 000	350 400	2,618,89
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	WATER EN COTOLE	2,999,414	516,900	358,106	3,158,20
Water	RESERVE FUND	Water EA STUDY				
Water	RESERVE FUND	TOWN WATER RESERVE FUND	137,286			137,28
Water	RESERVE FUND	WATER DC -	3,099	7,992		4,89
TOTAL Water			3,133,601			3,300,38
ww	RESERVE FUND	WWTP Front Ended Agreemen	12,952,443	25,000,000	27,573,949	10,378,49
ww	RESERVE FUND	Solmar WWTP Working Capita -	9,974		-	9,97
ww	RESERVE FUND	Solmar WWTP Security Deposi	50,000			50,00
ww	RESERVE FUND	Wasterwater DCs	106,189			106,18
TOTAL Wastew	ater		13,098,657			10,524,70
Committee	RESERVES	CEMETERY CAPITAL	72,455		10,000	62,45.
Committee	RESERVE FUND	ERIN PIONEER CEMETERY RESER	8,995			8,99
Committee	RESERVES	HERITAGE RESERVES	14,373			14,373
Committee	RESERVES	LGHG COMMITTEE	16,932			16,93
Committee	RESERVES	ESAC				,
Committee	RESERVE FUND	CELEBRATE ERIN RESERVE FUNE	6,967			6,96
Committee	RESERVE FUND	BIA IMPROVEMENT -	0		-	0,50
<b>TOTAL Committe</b>	ee		119,722			109,722
			31,391,011	28,059,823	29,024,915	30,425,919

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ERÎN	RESERVE	S & RESERVE FUNDS			ī	
221421			Projected			Projected
DEPARTMENT		Description	BALANCE	2025 TRA	ANSACTIONS	BALANCE
DEFAITIMENT		Description.	@ DEC 31 2024	ADDITIONS	DISBURSEMENTS	@ DEC 31 2025
Unallocated	RESERVES	TAX STABILIZATION RESERVE	916,836		145,855	770,981
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	6,464,237	807,955		7,272,192
Unallocated	RESERVE FUND	Gas Tax Grant	2,784,642	725,000	800,500	2,709,142
Unallocated	RESERVE FUND	Modernization Grant				
Unallocated	RESERVE FUND	Nestle Community Grant	33,060			33,060
Unallocated	RESERVE FUND	Safe Restart - Covid Grant				
Unallocated	RESERVE FUND	OCIF Top Up Grant	200			261,620
Unallocated	RESERVE FUND	OCIF FORMULA	261,620 10,460,395	1		11,046,995
Admin	RESERVES	ELECTION EXPENSE		22.700		92,797
		COMPUTER UPGRADES	60,097	32,700		
Admin	RESERVES		76,865	15,000	) A.S.	91,865
Admin	RESERVES	ADMIN FILE MANAGEMENT	64,841			64,841
Admin	RESERVES	ADMIN OFFICE RENO RESERVES	L.			5,018
Admin	RESERVES	ADMIN-PHONE RESERVE	891			891
Admin	RESERVES	INSURANCE CONTINGENCY	15;573	1		15,573
Admin	RESERVE FUND	Retirement Benefits	- 0			- 0
Admin	RESERVE FUND	ADMINISTRATION DC	- 778,354	50,834	4	- 727,519
TOTAL Admin			- 555,068			- 456,534
Building	RESERVE FUND		270,433	32,14	В	302,581
Building	RESERVES	BUILDING DEPT CAPITAL	270,433	-		302,581
TOTAL Buildin	RESERVES	ECONOMIC DEVELOPMENT RES	1		10.000	
			21,644		10,000	11,644
TOTAL Econ D	RESERVE FUND	Main St Revitalization Grant	21,644			11,644
Enviro	RESERVE FUND	Water EA STUDY	38,138			38,138
TOTAL Enviro			38,138			38,138
Fire		FIRE SERVICES DC	326,637	91,20	4 218,400	199,440
Fire	RESERVES	FIRE CAPITAL	66,532			66,532
Fire	RESERVES	FIREHALL RESERVE	6,704			6,704
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584			121,584
Fire	RESERVES	FIRE VEHICLE RESERVE	317,126	100,00	0 200,000	217,126
TOTAL Fire			838,583	1		611,386
			250,505			

	0.00		Projected			Projected
DEPARTMENT		Description	BALANCE	2025 TRANSACTIONS		BALANCE
			@ DEC 31 2024	ADDITIONS	DISBURSEMENTS	@ DEC 31 202
Recreation	RESERVES	CENTRE 2000 CAPITAL	r r	ř		Î
			536,561			536,56
Recreation	RESERVES	Barbour Field	152,345			152,34
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	- 40,480	11,000		29,48
Recreation	RESERVES	BALLINAFAD COMM CENTRE	76,355	11,000		76,355
Recreation	RESERVES	ERIN TENNIS CLUB	11,385			11,385
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE		50,000		400,000
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FU		75,000		862,331
Recreation	RESERVE FUND			172,797	68,448	1,028,931
			52.,552	212,737	00,110	1,020,33.
TOTAL Recreat	ion		2,798,080			3,038,430
TOTAL Rental	RESERVES	RENTAL FACILITIES RESERVES (E	721			5
Roads	RESERVES	ROADS CAPITAL	512,814			512,814
Roads	RESERVES	ROADS Streetscape	5,066		li li	5,066
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227			122,227
Roads	RESERVES	STREETLIGHTS	340,174	30,900		371,074
Roads	RESERVES	ROADS Fleet Reserve	389,964	50,000	150,000	289,964
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Horton	137,665			137,665
Roads	RESERVE FUND	CASH IN LIEU OF PARKING FUNI	11,534			11,534
Roads	RESERVE FUND	DRAINAGE LEVY FUND	17,321			17,321
Roads	RESERVE FUND	TRANSPORTATION SERVICES DO	1,082,131	319,565	300,000	1,101,695
TOTAL Roads			2,618,896			2,569,361
Water	RESERVES	WATER LIFECYCLE	3,158,208	516,900	358,106	3,317,002
Water	RESERVE FUND	Water EA STUDY				
Water	RESERVE FUND	TOWN WATER RESERVE FUND	137,286			137,286
Water	RESERVE FUND	WATER DC	4,893	7,992	1	12,885
TOTAL Water			3,300,387		· ·	3,467,173
WW	RESERVE FUND	WWTP Front Ended Agreemen	10,378,494	19,000,000	19,743,161	9,635,333
WW	RESERVE FUND	Solmar WWTP Working Capita	9,974			9,974
ww	RESERVE FUND	Solmar WWTP Security Deposi	50,000		- 1	50,000
ww	RESERVE FUND	Wasterwater DCs	106,189			106,189
OTAL Wastewa	ater		10,524,708			9,781,547
Committee	RESERVES	CEMETERY CAPITAL	62,455		10,000	52,455
ommittee	RESERVE FUND	ERIN PIONEER CEMETERY RESER	8,995			8,995
ommittee	RESERVES	HERITAGE RESERVES	14,373			14,373
ommittee	RESERVES	LGHG COMMITTEE	16,932			16,932
ommittee	RESERVES	ESAC				·
ommittee	RESERVE FUND	CELEBRATE ERIN RESERVE FUNC	6,967			6,967
ommittee	RESERVE FUND	BIA IMPROVEMENT	0			. 0
OTAL Committe	ee		109,722			99,722
			30,425,919	22,088,995	22,004,470	30,510,444
		<u></u>	- 07 - 20 2 2 2		ELJOUT/T/O	JOINTO TO THE

ERIN	REJERVE	S & RESERVE FUNDS	Projected			Projected
DEPARTMENT		Description	BALANCE	2026 TRANSACTIONS		BALANCE
			@ DEC 31 2025	ADDITIONS	DISBURSEMENTS	@ DEC 31 2026
Unallocated	RESERVES	TAX STABILIZATION RESERVE	770,981		64,100	706,881
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	7,272,192	807,955		8, <mark>080,</mark> 147
Unallocated	RESERVE FUND	Gas Tax Grant	2,709,142	694,032	800,500	2, <mark>602</mark> ,674
Unallocated	RESERVE FUND	Modernization Grant				
Unallocated	RESERVE FUND	Nestle Community Grant	33,060			33,060
Unallocated	RESERVE FUND	Safe Restart - Covid Grant				
Unallocated	RESERVE FUND	OCIF Top Up Grant	21			*
Unallocated	RESERVE FUND	OCIF FORMULA	261,620			261,620
TOTAL Unalloc	ated		11,046,995			11,684,382
Admin	RESERVES	ELECTION EXPENSE	92,797	20,000	80,000	32,797
Admin	RESERVES	COMPUTER UPGRADES	91,865	15,000	1.0	106,865
Admin	RESERVES	ADMIN FILE MANAGEMENT	64,841			64,841
Admin	RESERVES	ADMIN OFFICE RENO RESERVES	5,018			5,018
Admin	RESERVES	ADMIN-PHONE RESERVE	891			891
Admin	RESERVES	INSURANCE CONTINGENCY	15,573			15,573
Admin	RESERVE FUND	Retirement Benefits	- 0			- 0
Admin	RESERVE FUND	ADMINISTRATION DC	727,519	50,834	ļ.	- 676,685
TOTAL Admin			456,534			- 450,700
Building	RESERVE FUND		302,581	32,148	3	334,729
Building	RESERVES	BUILDING DEPT CAPITAL	202 504			334,729
TOTAL Buildin	RESERVES	ECONOMIC DEVELOPMENT RES	302,581			
Econ Dev			11,644		10,000	1,644
Econ Dev	RESERVE FUND	Main St Revitalization Grant	11,644	1		1,644
TOTAL Econ D	RESERVE FUND	Water EA STUDY	38,138			38,138
TOTAL Enviro	RESERVE FUND	Water DASTODI	38,138			38,138
Fire	RESERVE FUND	FIRE SERVICES DC	199,440	91,204	218,400	72,244
Fire	RESERVES	FIRE CAPITAL	66,532			66,532
Fire	RESERVES	FIREHALL RESERVE	6,704	1		6,704
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584			121,584
Fire	RESERVES	FIRE VEHICLE RESERVE	217,126	100,000	200,000	117,126
TOTAL Fire			611,386	1		384,190

ÉRÍN	RESERVI	ES & RESERVE FUNDS		1		
			Projected			Projected
DEPARTMENT		Description	BALANCE	2026 TRANSACTIONS		BALANCE
			@ DEC 31 2025	ADDITIONS	DISBURSEMENT	
Recreation	RESERVES	CENTRE 2000 CAPITAL	, ,			
NCCI COLIDIT	UESEK & ES	CENTRE 2000 CAPITAL	575 554		4	
Recreation	RESERVES	Barbour Field	536,561			536,561
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	152,345	44.000	1	152,345
Recreation	RESERVES		29,480	11,000	ľ	18,480
Recreation	RESERVES	BALLINAFAD COMM CENTRE ERIN TENNIS CLUB	76,355			<b>76,3</b> 55
	RESERVES		11,385			11,385
Recreation		EMERGENCY RESPONSE CENTRE	400,000	50,000		450,000
Recreation		CASH IN LIEU OF PARKLAND FUI	862,331	75,000		<del>9</del> 37,331
Recreation	RESERVE FUND	PARKS & RECREATION SERVICES	1,028,931	172,797	68,448	1,133,281
TOTAL Recreat			3,038,430			3,278,779
TOTAL Rental	RESERVES	RENTAL FACILITIES RESERVES (E	-			32.
Roads	RESERVES	ROADS CAPITAL	512,814			512,814
Roads	RESERVES	ROADS Streetscape	5,066		1	5,066
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227			122,227
Roads	RESERVES	STREETLIGHTS	371,074	30,900		401,974
Roads	RESERVES	ROADS Fleet Reserve	289,964	50,000	150,000	189,964
			203,307	30,200	130,000	105,504
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Hortor	137,665		1	137,665
Roads	RESERVE FUND	CASH IN LIEU OF PARKING FUN	11,534			11,534
Roads	RESERVE FUND	DRAINAGE LEVY FUND	17,321			17,321
Roads	RESERVE FUND	TRANSPORTATION SERVICES DC	1,101,695	319,565	300,000	1,121,260
<b>TOTAL Roads</b>			2,569,361	,	155	2,519,825
Water	RESERVES	WATER LIFECYCLE	3,317,002	516,900	358,106	3,475,796
Water	RESERVE FUND	Water EA STUDY				
Water	RESERVE FUND	TOWN WATER RESERVE FUND	137,286			127 200
Water	RESERVE FUND	WATER DC		7.003		137,286
TOTAL Water	RESERVE FORD	WATER DC	12,885	7,992		20,877
WW	DECEDIVE CLINID	WWTP Front Ended Agreemen	3,467,173	10 000 000	40.740.454	3,633,959
ww			9,635,333	19,000,000	19,743,161	8,892,172
WW	RESERVE FUND	Solmar WWTP Working Capita -			-	9,974
	RESERVE FUND	Solmar WWTP Security Deposi	50,000		10	50,000
ww	RESERVE FUND	Wasterwater DCs	105,189			106,189
TOTAL Wastewa		OF LIFTERY OARSTAL	9,781,547			9,038,386
Committee		CEMETERY CAPITAL	52,455		10,000	42,455
Committee		ERIN PIONEER CEMETERY RESER	8,995			8,995
Committee	RESERVES	HERITAGE RESERVES	14,373			14,373
Committee	RESERVES	LGHG COMMITTEE	16,932			16,932
Committee	RESERVES	ESAC				
Committee	RESERVE FUND	CELEBRATE ERIN RESERVE FUND	6,967			6,967
TOTAL Committ	ee		99,722			89,722
			30,510,444	22,045,327	22,002,715	30,553,056