



Town of Erin

Corporate Report

Department: Corporate Services	Report Number: F2021-17
Business Unit: Finance	Meeting Date: 12/16/2021
Presented/ Prepared By: Oliver Gob, Director of Finance & Treasurer	

Subject

Final Draft 2022 Budget and 2023 – 2025 Forecasts

Recommendation

Be it resolved that Council hereby receive report number F2021-17 “*Final Draft 2022 Budget and 2023 – 2025 Forecasts*” for information;

And that Council hereby adopt the proposed 2022 Budget By-law in Appendix C as presented;

And that Council recognize the proposed 2023 to 2025 Forecasts;

And that Council direct staff to allocate \$7,500 from the Nestle Community Grant to fund Orton Community Centre repairs.

Background

The 2nd Draft 2022 Budget and 2023 – 2025 Forecasts was presented to Council on December 7th 2021. A telephone Town Hall was held on November 20th 2021 to promote community engagement in the budgeting process. Furthermore, a Budget Survey was available on the Town’s website to illicit resident feedback for the budget process. 211 residents completed the survey. A key theme highlighted in the survey was that residents wanted to see more investment in Roads and Parks & Recreation.

Discussion

Final Draft 2022 budget have resulted in Net Program cost increase of \$77.6k or 1.1% over the 2021 Net Program budget.

Capital Projects identified and recommended for 2022 include:

- Hillsburgh Community Centre
- Bridge 5 (2nd Line South Erin)
- Surface Treatment Program
- Wastewater Treatment Plant
- Wastewater Collection System
- Tandem Axle Snow Plow
- Tractor replacement
- Replace GMC Sierra 2500 Pick-up Truck
- Backhoe Loader

- Trailer Replacement (Unit 54)
- Energy Conservation Projects
- Water Meter Replacement
- Water Capital Equipment
- Electronic Messaging Sign

To balance the 2022 budget and fund the Capital Project requests that require funding from taxation, a tax rate increase of 2.9% and a draw from the tax stabilization reserve of \$196.5k has been proposed.

Strategic Pillar

Service Excellence & Good Governance

Financial Impact

The Final Draft 2022 Operating Budget recommend a tax rate increase of 2.9% or \$223k increase in total town tax levy which is well below the current rate of inflation. Recognition of the 2023 to 2025 Forecasts provide a future outlook of the cost pressures. These forecasts are expected to be revised during their respective budget processes to reflect changes in the economy, asset management plan and Council priorities.

Conclusion

That Council receive and approve the Final Draft 2022 Budget and recognize the 2023 – 2025 Forecasts and that the 2022 Budget By-Law be adopted as amended.

Attachments

Appendix A – Advisory Committees 2022 Budget Submissions

Appendix B – Final Draft 2022 Budget and 2023 to 2025 Forecasts by Program

Appendix C – 2022 – Budget By-Law

Schedule A – Final Draft 2022 Budget and 2023 to 2025 Forecasts

Schedule B – 2022 to 2025 Capital Requests

Schedule C – 2022 – 2024 Reserves and Reserve Funds

Oliver Gob

Director of Finance & Treasurer

Nathan Hyde

Chief Administrative Officer



LEAFD

2022 Plan

Note

this is a proposed framework created by the 2021 committee for consideration by the 2022 committee

Committee Members- 2021

Jay Mowat - Chair

Cathy Aylard - Co-Chair

John Brennan

Abel Page

Ashlee Zelek

Jen Edwards

Jonathan Harris

Jenna Livingston

Martin Rudd

Kathryn Billingsley



GOAL

To provide advice and assist Council through the office of the Chief Administrative Officer (CAO/Town Manager) on matters associated with the environment and sustainability within the community.

PRINCIPLES

- A commitment to enhancing the quality of life for all residents
- A commitment to fostering a greater appreciation for the environment and sustainability within the Town of Erin
- A commitment to collaboration and partnership to achieve common objectives

MANDATE

To provide advice to Council through the office of the Chief Administrative Officer (CAO) on a range of environmental and sustainability issues including but not limited to:

- To initiate and provide advice with respect to Town properties best suited for multifaceted environmental conservation practices within the Town of Erin;
- To provide advice as to how sustainable environmental practices may be achieved through the adoption of appropriate municipal policies;
- To establish criteria for the evaluation of public facilities being considered for environmental upgrades;
- To promote the awareness of the Town of Erin's practices, policies and procedures and activity, through publications, events, public speaking, displays, signage and plaques;

TERMS OF REFERENCE

- To advise on relevant development, applications and funding opportunities that may be available for undertaking environmental upgrades and fostering greater appreciation for sustainable development within the Town;
- To report to Council through the office of the CAO/Town Manager on environmental project opportunities and long-term sustainable practices;
- Communicating, and collaborating where appropriate, with other Town of Erin staff and committees.



Strategic Plan Alignment

Town of Erin - Strategic Plan		ESAC Activities 2022
Healthy Lifestyle and Vibrant Community		
Sustain and foster the Town's unique, livable and nature-oriented charm and sense of place.	1. Preserve and foster the unique lifestyle, natural environment , and varied community amenities which differentiate and attract attention to the Town	
	Adopt amendments to the Official Plan, By-laws and other community guidelines to favour characteristics which distinguish the community, bring residents together and make the Town of Erin a magnet for visitors	
		Social Media - awareness and education
		Design Guidelines
		Rain Barrels - sales and education
		Turtle Signs - sales and education
		Environmental Award
		Earth Day - community cleanup
		World Environment Day
		Pollinator Garden





ESAC		2021	2022	Balance end of 2022
Erin Environmental and Sustainability Committee				
BUDGET - Town Financial Support			\$2,000.00	
EXPENSES				
Projects				
Social Media			\$0.00	
Design Guidelines			\$0.00	
Rain Barrels	sales		\$0.00	
Turtle Signs	sales support		-\$500.00	
Environmental Award	award		-\$500.00	
	plaque		-\$500.00	
Earth Day - Community Cleanup	bin rental		-\$460.00	
	supplies		-\$200.00	
	promotion		-\$200.00	
World Environment Day	supplies		-\$300.00	
	promotion		-\$400.00	
Pollinator Garden			-\$701.00	
Balance / Reserve		\$1,761.00	-\$1,761.00	\$0.00

2021 reserve will be applied to 2022 projects

Projects 2022



Social Media

2021

Facebook - 114 followers
Instagram – 188 followers

2022

continue with awareness

Budget

\$0



Projects 2022

Integrate sustainability into the design of building, open space and infrastructure



The Town of Erin aspires to be a leader in environmental design, and development. The planning and design of the built environment should consider opportunities to incorporate features such as passive solar heating and cooling, Low Impact Development (LID) measures, minimizing run-off, maximizing on-site retention of stormwater and providing quality control, as well as, the use of permeable pavers, passive landscaping, and extra topsoil depth when designing open spaces.

Greening Opportunities



New developments and site improvements that heighten the level of "greenness" of the community through an enhanced tree canopy, landscaping additions and new planters that complement the natural and built environment.

Design Guidelines

2022

Continue to be engaged in the implementation of the Design Guidelines.

**Budget:
\$0**



Projects 2022



Rain Barrel Sales & Education

2021

purchased - 50
sold - 25
inventory - 36

2022

continue with sales and education

Budget

non-profit sales



Projects 2022



Turtle Signs Sales & Education

2021

purchased - 100
sold - 50
inventory - 50

2022

continue with sales and education

Budget

\$500 to support campaign



Projects 2022



WINNER
Environmental Award - \$500
Girls Who Code Club - Grade 7 & 8
St. John Brebeuf Catholic School

Environment Award

2021
seven nominees

2022
continue with award with the addition of a plaque presentation on World Environment Day


Budget
\$500 award
\$500 plaque - new for 2022



Projects 2022

Sat July 24, 2021
9 am to 12 noon

Erin/Hillsburgh Community Clean Up



- Go to a station at Erin's Valumart or Hillsburgh's Victoria Park to get bags, gloves and snacks
- Collect trash and bring it to the Sanderson bin at Valumart or Foodland
- Get a raffle ticket for prizes!!
- Enjoy the BBQ
- Feel super about helping your community!

ESAC is so grateful to our amazing local sponsors:

Thank you Sanderson Disposal, Marc's Valumart, Hillsburgh Foodland, The Optimists, Leitch's Truck and Equipment Services, Erin Garden Club, Matt Henderson, Delights, Bistro Dupain, O'Connor Contracting, The Town of Erin, Amoretto's, Kennedy Custom Insulation, AAA Events, Naydo's Potatoes and the Busholme!

TEENS CAN GET VOLUNTEER HOURS!!

Meet Rocky the Environmental Pup from 9 to 10 at Valumart!

Great raffle prizes like Bistro Dupain \$50 gift cards!
Busholme \$100! Erin T shirt!

Earth Day – April 22, 2022 Community Clean-up

2021

excellent execution and participation, supported only by donations

2022

continue and grow

Budget

bin rental - \$460

supplies - \$200

promotion - \$200





World Environment Day – Sunday, June 5, 2022

New Project for 2022

Suggested Activities

- Environment Award Ceremony
- Compost Donation
- Rain Barrel Sales
- Turtle Sign Sales
- Seminars
- Kid's Activities

Budget

- supplies - \$300
- promotion - \$400



Projects 2022



Pollinator Garden

Explore options to start the implementation of Phase 1

The focus will be on opportunities for habitat creation, passive recreation and education. The site is situated next to an area that supports a diversity of wildlife and enhancements to the property using native plants will make it more biodiverse and provide interest for those using the site. Explore options on how to create habitat for the benefit of local, regional and migratory wildlife.

Budget:
\$700



TOWN OF ERIN HERITAGE COMMITTEE

BUDGET CONSIDERATIONS 2022

BUDGET ALLOCATION

HERITAGE RESERVE AMOUNT	\$13,448.00	\$13,448.00
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ITEM	AMOUNT
CHO NEWS	\$100.00
ERIN FAIR BOOTH	\$300.00
DOORS OPEN ONTARIO	\$500.00
HERITAGE PLAQUE MARKETING	\$600.00
HERITAGE WALK BROCHURES (2)	\$1,000.00
TOTAL	\$2,500.00

HERITAGE RESERVE -TRIBUTE BENCH TO BE PAID FROM	\$2,412.55
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RESERVE BALANCE	\$11,035.45
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In the past, Designation process has cost in the \$5000.00- \$6000.00 range.

We feel it would be prudent to have the reserves available as we approach the growth expected within the Town in the coming years.



LGHG
1st Draft 2022 Budget by GL Account

	2020	2021	2021	2022	2022 vs	
	Actuals	Actuals	Total	Total	2021	%
			Budget	Budget	Variance	Variance
Revenue						
Other Revenue	4,171	4,110	6,100	7,250	1,150	(19%)
Inter Dept Revenue	9,238		10,000	4,500	(5,500)	55%
Trf from Reserves and Res Funds			6,400	8,900	2,500	(39%)
Total Revenue	13,409	4,110	22,500	20,650	(1,850)	8%
Expenses						
Supplies & Materials	5,621	7,545	13,400	10,650	(2,750)	(21%)
General Maintenance & Repairs	1,828	2,150	1,800	1,700	(100)	(6%)
Postage & Courier	125	90	3,700	600	(3,100)	(84%)
Other Expenses	5,834	377	3,600	7,700	4,100	114%
Total Expenses	13,408	10,162	22,500	20,650	(1,850)	(8%)

2021 Actuals is up to September 30, 2021

Notes:

- 1-Flowers for the Downtown have been paid by the Town for two years now
- 2-We are planning to finish the Winter Decoration project in 2022 that has been funded partly by the Nestle grant to the Town. As we do not know if there is money available at this time we budgeted to take it from reserves.

<u>LGHG Budget for 2022</u>	<u>2021 Actual</u>		<u>2021 Actual</u>		<u>2022 Proposed</u>	
Revenue						
Grant from town	\$	4,500.00	\$	4,500.00	\$	4,500.00
Family Fun Day	\$	2,000.00			\$	2,000.00
Decorating kits	\$	4,000.00	\$	3,740.00	\$	4,000.00
Promotions			\$	370.00	\$	500.00
Tree Lighting sponsorship					\$	250.00
Misc	\$	500.00			\$	500.00
Transfer from reserves	\$	6,400.00			\$	8,900.00
Total	\$	17,400.00	\$	8,610.00	\$	20,650.00
Expenditures						
Parkette						
Memorial tree						
Office Supplies	\$	500.00	\$	127.00	\$	500.00
Misc Supplies						
Family Fun Day	\$	4,000.00	\$	1,255.98	\$	4,000.00
Decorating kits	\$	2,000.00	\$	1,176.00	\$	2,000.00
Snowman contest	\$	350.00	\$	100.00	\$	350.00
Tree Lighting					\$	750.00
Metal sign painting etc	\$	500.00	\$	557.56	\$	500.00
Daffodils	\$	200.00			\$	200.00
Welcome signs landscape	\$	200.00			\$	100.00
New business grant	\$	250.00	\$	150.00	\$	300.00
Ross R Mackay	\$	500.00	\$	500.00	\$	500.00
Donation to Everdale	\$	150.00	\$	150.00	\$	300.00
Signs for the Trail	\$	500.00			\$	500.00
Promotions	\$	500.00			\$	500.00
Planters	\$	3,600.00	\$	1,628.38		
Century Church Grant	\$	250.00	\$	250.00	\$	150.00
Community Bulletin Board	\$	550.00	\$	168.58	\$	100.00
Tree Streetscape grant 10 x 50	\$	500.00			\$	500.00
Photo Archives	\$	200.00			\$	200.00
Remembrance Day banners	\$	200.00			\$	750.00
Community Support					\$	200.00
Hillsburgh Memory Project					\$	750.00
Grant to Special Friends					\$	500.00
Snow Diamonds					\$	6,000.00
Downtown Maintenance					\$	1,000.00
Total					\$	20,650.00



Council
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Expenses							
Labour Costs	160,600	164,502	3,902	2%	171,741	179,298	187,186
Other Expenses	24,500	24,990	490	2%	25,490	26,000	26,520
Audit, Insurance & Legal	4,500	4,590	90	2%	4,682	4,776	4,872
Total Expenses	189,600	194,082	4,482	2%	201,913	210,074	218,578
Net Total	189,600	194,082	4,482	2%	201,913	210,074	218,578



Corporate Services
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Penalties & Interest	320,000	337,000	17,000	5%	343,740	350,615	357,627
Other Revenue	54,000	50,700	(3,300)	(6%)	51,714	52,749	53,803
Parks & Recreation Fees		12,500	12,500	0%	12,750	13,005	13,265
Interest Income	72,000	46,000	(26,000)	(36%)	46,920	47,858	48,815
Trf from Reserves and Res Funds		78,000	78,000				
Total Revenue	446,000	524,200	78,200	(18%)	455,124	464,227	473,510
Expenses							
Labour Costs	1,365,400	1,511,328	145,928	11%	1,577,827	1,647,223	1,719,686
Supplies & Materials	54,400	55,488	1,088	2%	56,596	57,727	58,881
Consulting	25,000	25,500	500	2%	26,010	26,530	27,060
Service Agreements	51,800	162,372	110,572	213%	53,827	55,035	56,205
General Maintenance & Repairs	15,000	15,300	300	2%	15,606	15,918	16,237
IT Services	124,700	127,194	2,494	2%	129,738	132,332	134,979
Postage & Courier	15,000	15,300	300	2%	15,606	15,918	16,236
Telephone & Cell Phones	11,700	11,926	226	2%	12,164	12,424	12,681
Hydro	13,300	13,566	266	2%	13,837	14,114	14,396
Natural Gas	4,300	4,386	86	2%	4,474	4,563	4,654
Advertising & Promo	16,500	16,830	330	2%	17,167	17,510	17,860
Other Expenses	59,300	60,486	1,186	2%	61,696	62,929	64,188
Contingency	8,100	8,262	162	2%	8,427	8,596	8,768
Audit, Insurance & Legal	117,500	119,850	2,350	2%	122,247	124,691	127,185
Trf to Res. and Res. Funds	35,000	35,700	700	2%	48,306	48,618	48,936
Inter Org Transfers	6,500	6,630	130	2%	6,763	6,898	7,036
Total Expenses	1,923,500	2,190,118	266,618	14%	2,170,291	2,251,026	2,334,988
Net Total	1,477,500	1,665,918	188,418	13%	1,715,167	1,786,799	1,861,478



Economic Development
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Grants	25,000	25,000			25,000	25,000	25,000
Trf from Reserves and Res Funds	10,000	10,000			10,200	10,404	10,612
Total Revenue	35,000	35,000		0%	35,200	35,404	35,612
Expenses							
Labour Costs	121,800	151,142	29,342	24%	157,791	164,735	171,983
Supplies & Materials	3,500	3,570	70	2%	3,642	3,715	3,715
Service Agreements	5,000	5,100	100	2%	5,202	5,306	5,306
Economic Development Activities	70,300	71,706	1,406	2%	73,141	74,604	74,604
Advertising & Promo	17,100	17,442	342	2%	17,791	18,147	18,147
Other Expenses	45,600	45,712	112		46,627	47,560	48,392
Audit, Insurance & Legal	2,700	2,754	54	2%	2,809	2,865	2,865
Total Expenses	266,000	297,426	31,426	12%	307,003	316,932	325,012
Net Total	231,000	262,426	31,426	14%	271,803	281,528	289,400



Modernization Grant
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Grants	182,373	121,169	(61,204)	(34%)			
Total Revenue	182,373	121,169	(61,204)	(34%)			
Expenses							
Consulting	182,373	121,169	(61,204)	(34%)			
Total Expenses	182,373	121,169	(61,204)	(34%)			
Net Total							



Advisory Committees
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Other Revenue	6,100	7,250	1,150	(19%)	7,395	7,543	7,694
Inter Dept Revenue	10,000	9,000	(1,000)	10%	11,154	20,006	20,862
Trf from Reserves and Res Funds	8,100	14,808	6,708	(83%)	13,130	4,762	4,400
Total Revenue	24,200	31,058	6,858	(28%)	31,679	32,311	32,956
Expenses							
Supplies & Materials	13,400	16,211	2,811	21%	16,535	16,865	17,203
General Maintenance & Repairs	1,800	1,700	(100)	(6%)	1,734	1,769	1,804
Postage & Courier	3,700	600	(3,100)	(84%)	612	624	636
Advertising & Promo		700	700		714	728	742
Community Grants	20,000	20,400	400	2%	20,808	21,224	21,648
Other Expenses	15,500	22,251	6,751	44%	22,695	23,149	23,611
Trf to Res. and Res. Funds	2,700	2,754	54	2%	2,809	2,865	2,922
Inter Org Transfers	33,600	34,272	672	2%	34,957	35,656	36,369
Total Expenses	90,700	98,888	8,188	9%	100,864	102,880	104,935



Building
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Other Revenue	9,500	9,500			9,690	9,884	10,082
Building Permits	350,000	350,000			357,000	364,140	371,423
Cost Recovery		63,092	63,092		21,990	30,169	38,852
Total Revenue	359,500	422,592	63,092	18%	388,680	404,193	420,357
Expenses							
Labour Costs	295,900	357,720	61,820	21%	322,513	336,703	351,518
Supplies & Materials	4,600	4,692	92	2%	4,785	4,879	4,977
Consulting	11,000	11,220	220	2%	11,444	11,673	11,906
Service Agreements	900	918	18	2%	936	955	974
IT Services	3,000	3,060	60	2%	3,121	3,184	3,247
Telephone & Cell Phones	1,500	1,530	30	2%	1,560	1,591	1,623
Vehicle Maintenance	2,000	2,040	40	2%	2,081	2,123	2,165
Advertising & Promo	500	510	10	2%	520	530	541
Other Expenses	5,800	5,916	116	2%	6,034	6,155	6,278
Audit, Insurance & Legal	4,600	4,692	92	2%	4,786	4,882	4,980
Trf to Res. and Res. Funds	29,700	30,294	594	2%	30,900	31,518	32,148
Total Expenses	359,500	422,592	63,092	18%	388,680	404,193	420,357
Net Total							



Planning
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Other Revenue	107,000	107,000			107,000	107,000	107,000
Cost Recovery		497,472	497,472		509,927	522,884	536,366
Trf from Reserves and Res Funds	56,000	56,000			56,000	56,000	56,000
Total Revenue	163,000	660,472	497,472	305%	672,927	685,884	699,366
Expenses							
Labour Costs	42,100	241,060	198,960	473%	251,667	262,740	274,300
Supplies & Materials	800	816	16	2%	832	848	864
Consulting	240,500	398,910	158,410	66%	400,348	401,815	403,311
Service Agreements	8,700	8,874	174	2%	9,051	9,232	9,417
Advertising & Promo	4,000	4,080	80	2%	4,162	4,245	4,330
Other Expenses	2,500	2,550	50	2%	2,601	2,653	2,706
Audit, Insurance & Legal	2,800	2,856	56	2%	2,913	2,971	3,030
Inter Org Transfers	1,300	1,326	26	2%	1,353	1,380	1,408
Total Expenses	302,700	660,472	357,772	118%	672,927	685,884	699,366
Net Total	139,700	0	(139,700)	(100%)	0	0	0



By-Law Enfor/Crossing Grds
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Other Revenue	19,600	19,600			19,992	20,391	20,799
Building Permits	3,500	3,500			3,570	3,642	3,715
Total Revenue	23,100	23,100		0%	23,562	24,033	24,514
Expenses							
Labour Costs	79,600	164,102	84,502	106%	171,322	178,860	186,730
Supplies & Materials	1,200	1,224	24	2%	1,248	1,272	1,297
Consulting	500	510	10	2%	520	530	541
Service Agreements	40,000	40,800	800	2%	41,616	42,448	43,297
Telephone & Cell Phones	600	612	12	2%	624	636	648
Vehicle Maintenance	500	510	10	2%	520	530	541
Other Expenses	1,900	1,938	38	2%	1,976	2,015	2,055
Audit, Insurance & Legal	10,800	11,016	216	2%	11,236	11,460	11,689
Total Expenses	135,100	220,712	85,612	63%	229,062	237,751	246,798
Net Total	112,000	197,612	85,612	76%	205,500	213,718	222,284



Conservation Authorities
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Expenses							
Conservation Authorities	170,400	173,808	3,408	2%	177,284	180,829	184,446
Total Expenses	170,400	173,808	3,408	2%	177,284	180,829	184,446
Net Total	170,400	173,808	3,408	2%	177,284	180,829	184,446



Fire
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Other Revenue	36,200	38,400	2,200	6%	39,168	39,951	40,749
Fire & Emergency Fees	26,000	26,000		0%	26,520	27,050	27,591
Lease Revenue	25,800	28,200	2,400	9%	28,764	29,339	29,926
Other Agreements	70,000	70,000		0%	71,400	72,828	74,285
Trf from Reserves and Res Funds	187,000	49,297	(137,703)	(74%)	47,693	45,913	43,935
Total Revenue	345,000	211,897	(133,103)	(39%)	213,545	215,081	216,486
Expenses							
Labour Costs	493,600	515,318	21,718	4%	537,993	561,665	586,378
Supplies & Materials	40,900	41,718	818	2%	42,552	43,402	44,270
Equipment	13,000	13,260	260	2%	13,525	13,795	14,071
Service Agreements	53,800	54,876	1,076	2%	55,973	57,093	58,235
Winter Control	4,500	4,590	90	2%	4,681	4,775	4,870
General Maintenance & Repairs	15,000	15,300	300	2%	15,606	15,919	16,236
IT Services	2,000	2,040	40	2%	2,081	2,123	2,165
Postage & Courier	300	306	6	2%	312	318	324
Telephone & Cell Phones	6,200	6,324	124	2%	6,450	6,579	6,710
Hydro	18,000	18,360	360	2%	18,727	19,102	19,484
Natural Gas	10,000	10,200	200	2%	10,404	10,612	10,824
Fuel	5,000	5,100	100	2%	5,202	5,306	5,412
Vehicle Maintenance	41,500	42,330	830	2%	43,177	44,041	44,920
Advertising & Promo	3,000	3,060	60	2%	3,121	3,183	3,247
Community Grants	3,000	3,060	60	2%	3,122	3,184	3,248
Other Expenses	50,000	51,000	1,000	2%	87,020	53,061	89,121
Audit, Insurance & Legal	34,900	35,598	698	2%	36,310	37,036	37,776
Debt Servicing	271,700	49,277	(222,423)	(82%)	47,693	45,913	43,935
Trf to Res. and Res. Funds	100,000	102,000	2,000	2%	104,040	106,120	108,242
Total Expenses	1,166,400	973,717	(192,683)	(17%)	1,037,989	1,033,227	1,099,468
Net Total	821,400	761,820	(59,580)	(7%)	824,444	818,146	882,982



Emergency Planning
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Expenses							
Other Expenses	1,000	1,020	20	2%	1,040	1,061	1,082
Total Expenses	1,000	1,020	20	2%	1,040	1,061	1,082
Net Total	1,000	1,020	20	2%	1,040	1,061	1,082



Roads
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Other Revenue	15,000	15,000			15,000	15,000	15,000
Grants	12,000	12,000			12,000	12,000	12,000
Gravel Levy	160,000	160,000			160,000	160,000	160,000
Trf from Reserves and Res Funds	27,000	27,000			27,000	27,000	27,000
Total Revenue	214,000	214,000			214,000	214,000	214,000
Expenses							
Labour Costs	1,142,300	1,191,938	49,638	4%	1,244,384	1,299,136	1,356,298
Supplies & Materials	44,300	45,186	886	2%	46,089	47,010	47,950
Equipment	4,000	4,080	80	2%	4,162	4,245	4,330
Gravel Resurface	425,000	433,500	8,500	2%	442,170	451,013	460,033
Sanding	180,000	183,600	3,600	2%	187,272	191,017	194,837
Calcium	160,000	163,200	3,200	2%	166,464	169,793	173,189
Consulting	133,000	135,660	2,660	2%	138,373	141,141	143,964
Roads Maintenance	232,000	236,640	4,640	2%	241,373	246,201	251,124
Resealing	85,000	86,700	1,700	2%	88,434	90,203	92,007
Service Agreements	2,000	2,040	40	2%	2,081	2,123	2,165
Winter Control	21,000	21,420	420	2%	21,848	22,285	22,731
Sidewalk Maintenance	45,000	45,900	900	2%	46,818	47,754	48,709
IT Services	7,500	7,650	150	2%	7,803	7,959	8,118
Telephone & Cell Phones	9,000	9,180	180	2%	9,364	9,551	9,742
Hydro	9,000	9,180	180	2%	9,364	9,551	9,742
Natural Gas	8,400	8,568	168	2%	8,739	8,914	9,092
Fuel	131,200	133,824	2,624	2%	136,500	139,230	142,015
Vehicle Maintenance	175,700	179,214	3,514	2%	182,798	186,454	190,184
Advertising & Promo	1,000	1,020	20	2%	1,040	1,061	1,082
Other Expenses	23,000	23,460	460	2%	23,929	24,407	24,894
Audit, Insurance & Legal	47,400	48,348	948	2%	49,315	50,301	51,307
Debt Servicing	220,100	42,806	(177,294)	(81%)	40,435	38,824	35,030
Trf to Res. and Res. Funds	50,000	51,000	1,000	2%	52,020	53,060	54,121
Total Expenses	3,155,900	3,064,114	(91,786)	(3%)	3,150,775	3,241,233	3,332,664
Net Total	2,941,900	2,850,114	(91,786)	(3%)	2,936,775	3,027,233	3,118,664



Streetlights
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Streetlights	116,460	118,789	2,329	(2%)	121,164	123,586	126,057
Total Revenue	116,460	118,789	2,329	(2%)	121,164	123,586	126,057
Expenses							
General Maintenance & Repairs	20,000	20,400	400	2%	20,808	21,224	21,648
Hydro	46,000	46,920	920	2%	47,858	48,814	49,791
Audit, Insurance & Legal	400	408	8	2%	416	424	432
Trf to Res. and Res. Funds	50,060	51,061	1,001	2%	52,082	53,124	54,186
Total Expenses	116,460	118,789	2,329	2%	121,164	123,586	126,057
Net Total							



Water
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Penalties & Interest	20,000	20,600	600	(3%)	21,218	21,855	22,511
Other Revenue	7,400	7,622	222	(3%)	7,851	8,087	8,330
Water Revenues	1,270,200	1,308,306	38,106	(3%)	1,347,555	1,387,982	1,429,622
Total Revenue	1,297,600	1,336,528	38,928	(3%)	1,376,624	1,417,924	1,460,463
Expenses							
Labour Costs	52,000	54,288	2,288	4%	56,677	59,171	61,775
Service Agreements	645,700	658,614	12,914	2%	671,786	685,222	698,926
General Maintenance & Repairs	15,200	15,504	304	2%	15,814	16,130	16,453
IT Services	3,700	3,774	74	2%	3,850	3,927	4,006
Postage & Courier	4,000	4,080	80	2%	4,162	4,245	4,330
Telephone & Cell Phones	4,800	4,896	96	2%	4,994	5,094	5,196
Hydro	115,600	117,912	2,312	2%	120,270	122,675	125,129
Other Expenses	500	510	10	2%	520	530	541
Audit, Insurance & Legal	16,500	16,830	330	2%	17,167	17,510	17,860
Trf to Res. and Res. Funds	427,100	435,642	8,542	2%	444,355	453,242	462,307
Inter Org Transfers	5,000	5,100	100	2%	5,202	5,306	5,412
Total Expenses	1,290,100	1,317,150	27,050	2%	1,344,797	1,373,052	1,401,935
Net Total	(7,500)	(19,378)	(11,878)	158%	(31,827)	(44,872)	(58,528)



Wastewater
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Trf from Reserves and Res Funds	60,000		(60,000)	100%			
Total Revenue	60,000		(60,000)	100%			
Expenses							
Labour Costs	7,500	7,830	330	4%	7,800	8,112	8,436
Consulting	60,000		(60,000)	(100%)			
Total Expenses	67,500	7,830	(59,670)	(88%)	7,800	8,112	8,436
Net Total	7,500	7,830	330	4%	7,800	8,112	8,436



Parks & Recreation
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Other Revenue	35,805	35,805			36,401	37,010	37,630
Parks & Recreation Fees	579,325	579,325			590,911	602,729	614,781
Trf from Reserves and Res Funds	64,500	72,000	7,500	12%	65,790	67,106	68,448
Total Revenue	679,630	687,130	7,500	1%	693,102	706,845	720,859
Expenses							
Labour Costs	618,950	646,184	27,234	4%	674,614	704,298	729,917
Supplies & Materials	58,850	59,997	1,147	2%	61,229	62,484	63,765
Equipment	49,600	50,592	992	2%	51,603	52,635	53,687
Consulting	40,000	40,800	800	2%	41,616	42,448	43,297
Service Agreements	59,400	60,588	1,188	2%	61,800	63,036	64,297
Winter Control	14,500	14,790	290	2%	15,085	15,386	15,694
General Maintenance & Repairs	90,600	92,412	1,812	2%	94,261	96,145	97,380
IT Services	21,200	21,624	424	2%	22,056	22,497	22,947
Telephone & Cell Phones	15,700	16,014	314	2%	16,334	16,660	16,973
Hydro	194,850	198,747	3,897	2%	202,702	206,755	210,795
Natural Gas	49,000	49,980	980	2%	50,979	51,998	53,038
Fuel	2,400	2,448	48	2%	2,496	2,546	2,571
Water & Sewage	52,490	53,540	1,050	2%	54,607	55,698	56,812
Vehicle Maintenance	2,500	2,550	50	2%	2,601	2,653	2,706
Economic Development Activities	7,000	7,140	140	2%	7,283	7,429	7,577
Advertising & Promo	3,000	3,060	60	2%	3,121	3,183	3,246
Community Grants		7,500	7,500				
Other Expenses	13,300	13,566	266	2%	13,836	14,112	14,394
Audit, Insurance & Legal	42,600	43,452	852	2%	44,294	45,181	46,059
Debt Servicing	24,100	2,962	(21,138)	(88%)	2,155	1,375	600
Trf to Res. and Res. Funds	25,000	25,500	500	2%	26,011	26,531	27,062
Total Expenses	1,385,040	1,413,446	28,406	2%	1,448,683	1,493,050	1,532,817
Net Total	705,410	726,316	20,906	3%	755,581	786,205	811,958



Cemeteries
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Trf from Reserves and Res Funds		10,000	10,000		10,000	10,000	10,000
Total Revenue		10,000	10,000		10,000	10,000	10,000
Expenses							
General Maintenance & Repairs	4,000	14,080	10,080	252%	14,162	14,245	14,330
Total Expenses	4,000	14,080	10,080	252%	14,162	14,245	14,330
Net Total	4,000	4,080	80	2%	4,162	4,245	4,330



BIA
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Streetlights	17,200	17,200			17,200	17,200	17,200
Other Revenue	18,100		(18,100)	(100%)	18,100	18,100	18,100
Inter Dept Revenue	13,500		(13,500)	(100%)	13,500	13,500	13,500
Total Revenue	48,800	17,200	(31,600)	(65%)	48,800	48,800	48,800
Expenses							
Supplies & Materials	13,200	17,200	4,000	30%	13,200	13,200	13,200
Advertising & Promo	32,700		(32,700)	(100%)	32,700	32,700	32,700
Other Expenses	2,900		(2,900)	(100%)	2,900	2,900	2,900
Total Expenses	48,800	17,200	(31,600)	(65%)	48,800	48,800	48,800
Net Total							



Corporate
Final Draft 2022 Budget & 2023 - 2025 Forecasts

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
Revenue							
Tax Levy	7,689,659	7,912,752	223,093	(3%)	8,146,411	8,386,516	8,633,721
PILS and Supplementary Taxes	122,500	125,317	2,817	(2%)	128,199	131,147	134,164
OMPF	593,300	593,300			593,300	593,300	593,300
Trf from Reserves and Res Funds	106,005	196,463	90,458	(85%)			
Total Revenue	8,511,464	8,827,832	316,368	(4%)	8,867,910	9,110,963	9,361,185
Expenses							
Tax Write Offs	90,000	90,000			91,800	93,636	95,509
Transfer to Capital	799,700	1,038,500	238,800	30%	1,064,000	934,500	846,000
Trf to Res. and Res. Funds	761,354	761,354			776,581	792,113	807,955
Total Expenses	1,651,054	1,889,854	238,800	14%	1,932,381	1,820,249	1,749,464
Net Total	(6,860,410)	(6,937,978)	(77,568)	1%	(6,935,529)	(7,290,714)	(7,611,721)



THE CORPORATION OF THE TOWN OF ERIN

Appendix C

By-Law # 21- XX

**Being a By-law to adopt the 2022
Budget for the purposes of the
Municipality**

Whereas the *Municipal Act, 2001, S.O. 2001, c.25, Section 290* requires that the Council of a local municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;

And Whereas, the Council of the local municipality may require that the current year's estimates of every board, commission, or other body for which the Council is required to levy a tax rate or provide money, be submitted to the Council each year;

And Whereas the Council of the Corporation of the Town of Erin has in accordance with the Municipal Act considered the estimates of all sums required during the year, including the estimates of all its boards, commissions, and other bodies;

Now Therefore the Council of the Corporation of the Town of Erin hereby Enacts as follows:

1. **THAT** the estimates of the Corporation of the Town of Erin as set out in Schedule "A" attached hereto and forming part of this by-law be adopted;
2. **THAT** the Capital Cost and Funding Source estimates set out in Schedule "B" attached hereto and forming part of this by-law be adopted;
3. **THAT** the Reserves and Reserve Funds estimates set out in Schedule "C" attached hereto and forming part of this by-law be adopted;
4. **THAT** this by-law shall remain in force until repealed, and any former by-laws relating to such shall be repealed;

Passed in open Council on December 16, 2021.

Mayor, Allan Aills

Clerk, Lisa Campion

2022 Budget
Schedule A

Description	2021	2021	2021	2022	2022	2022	Net Variance
	Budget Expense	Budget Revenues	Net Budget	Budget Expense	Budget Revenues	Net Budget	
Programs							
Council	189,600		189,600	194,082		194,082	4,482
Corporate Services	1,923,500	446,000	1,477,500	2,234,618	524,200	1,710,418	232,918
Economic Development	266,000	35,000	231,000	297,426	35,000	262,426	31,426
Modernization Grant	182,373	182,373		121,169	121,169		
Advisory Committees	90,700	24,200	66,500	98,888	31,058	67,830	1,330
Building	359,500	359,500		422,592	422,592		
Planning	302,700	163,000	139,700	660,472	660,472		(139,700)
By-Law Enfor/Crossing Grds	135,100	23,100	112,000	220,712	23,100	197,612	85,612
Conservation Authorities	170,400		170,400	173,808		173,808	3,408
Fire	1,166,400	345,000	821,400	973,717	211,897	761,820	(59,580)
Emergency Planning	1,000		1,000	1,020		1,020	20
Roads	3,155,900	214,000	2,941,900	3,064,114	214,000	2,850,114	(91,786)
Streetlights	116,460	116,460		118,789	118,789		
Water	1,290,100	1,297,600	(7,500)	1,317,150	1,336,528	(19,378)	(11,878)
Wastewater	67,500	60,000	7,500	7,830		7,830	330
Parks & Recreation	1,385,040	679,630	705,410	1,413,446	687,130	726,316	20,906
Cemeteries	4,000		4,000	14,080	10,000	4,080	80
BIA	48,800	48,800		17,200	17,200		
Subtotal Programs	10,855,073	3,994,663	6,860,410	11,351,113	4,413,135	6,937,978	77,568
Non-Program							
Transfer for Capital Projects	799,700		799,700	1,038,500		1,038,500	238,800
Resource Requests							
Assessment Growth							
Transfer from Tax Rate Stabilization		106,005	(106,005)		196,463	(196,463)	(90,458)
Infrastructure Renewal Trf	761,354		761,354	761,354		761,354	
Tax Levy		7,689,659	(7,689,659)		7,912,752	(7,912,752)	(223,093)
PILS and Supplementary Taxes		122,500	(122,500)		125,317	(125,317)	(2,817)
OMPF		593,300	(593,300)		593,300	(593,300)	
Tax Write Offs	90,000		90,000	90,000		90,000	
Subtotal Corporate	1,651,054	8,511,464	(6,860,410)	1,889,854	8,827,832	(6,937,978)	(77,568)
Net Total (Surplus)	12,506,127	12,506,127		13,240,967	13,240,967		

Tax Rate Change

2.9%



2023 - 2025 Forecasts
Schedule A

Description	2023	2023	2023	2024	2024	2024	2025	2025	2025
	Forecast Expense	Forecast Revenues	Net Forecast	Forecast Expense	Forecast Revenues	Net Forecast	Forecast Expense	Forecast Revenues	Net Forecast
Programs									
Council	201,913		201,913	210,074		210,074	218,578		218,578
Corporate Services	2,222,491	455,124	1,767,367	2,305,523	464,227	1,841,296	2,391,883	473,510	1,918,373
Economic Development	307,003	35,200	271,803	316,932	35,404	281,528	325,012	35,612	289,400
Modernization Grant									
Advisory Committees	100,864	31,679	69,185	102,880	32,311	70,569	104,935	32,956	71,979
Building	439,627	439,627		457,383	457,383		475,887	475,887	
Planning	672,927	672,927		685,884	685,884		699,366	699,366	
By-Law Enfor/Crossing Grds	229,062	23,562	205,500	237,751	24,033	213,718	246,798	24,514	222,284
Conservation Authorities	177,284		177,284	180,829		180,829	184,446		184,446
Fire	1,037,989	213,545	824,444	1,033,227	215,081	818,146	1,099,468	216,486	882,982
Emergency Planning	1,040		1,040	1,061		1,061	1,082		1,082
Roads	3,150,775	214,000	2,936,775	3,241,233	214,000	3,027,233	3,332,664	214,000	3,118,664
Streetlights	121,164	121,164		123,586	123,586		126,057	126,057	
Water	1,344,797	1,376,624	(31,827)	1,373,052	1,417,924	(44,872)	1,401,935	1,460,463	(58,528)
Wastewater	7,800		7,800	8,112		8,112	8,436		8,436
Parks & Recreation	1,448,683	693,102	755,581	1,493,050	706,845	786,205	1,532,817	720,859	811,958
Cemeteries	14,162	10,000	4,162	14,245	10,000	4,245	14,330	10,000	4,330
BIA	48,800	48,800		48,800	48,800		48,800	48,800	
Subtotal Programs	11,526,381	4,335,354	7,191,027	11,833,622	4,435,478	7,398,144	12,212,494	4,538,510	7,673,984
Non-Program									
Transfer for Capital Projects	1,064,000		1,064,000	934,500		934,500	846,000		846,000
Resource Requests									
Assesment Growth									
Transfer from Tax Rate Stabilization									
Infrastructure Renewal Trf	776,581		776,581	792,113		792,113	807,955		807,955
Tax Levy		8,146,411	(8,146,411)		8,386,516	(8,386,516)		8,633,721	(8,633,721)
PILS and Supplementary Taxes		128,199	(128,199)		131,147	(131,147)		134,164	(134,164)
OMPF		593,300	(593,300)		593,300	(593,300)		593,300	(593,300)
Tax Write Offs	91,800		91,800	93,636		93,636	95,509		95,509
Subtotal Corporate	1,932,381	8,867,910	(6,935,529)	1,820,249	9,110,963	(7,290,714)	1,749,464	9,361,185	(7,611,721)
Net Total (Surplus)	13,458,762	13,203,264	255,498	13,653,871	13,546,441	107,430	13,961,958	13,899,695	62,263
Tax Rate Change			2.9%			2.9%			2.9%

Budget Year 2022



Forecast Periods 2022

ProjectId	Description	Department	Priority	Expenditures	Res. & Res. Funds	DCs	Debt	Gas Tax	Other Grants	Taxation	Comments
PKR0003	Hillsburgh Community Centre	Parks & Recreation	80	648,000	600,000	-	-	-	-	48,000	
RDS0016	Bridge 5 (2nd Line South Enh-	Roads	80	915,000	-	-	915,000	-	-	-	
RDS0020	Surface Treatment Program	Roads	80	300,000	-	300,000	-	-	-	-	
RDS0021	Winston Churchill Blvd with	Roads	80	125,000	-	-	125,000	-	-	-	Costs updated by Program Director, increased \$2.5k
WST0002	Wastewater Treatment Plant	Wastewater System	80	9,466,300	-	6,247,768	-	-	3,218,542	-	
WTR0001	Water Service for New	Water System	80	8,507,077	-	8,507,077	-	-	-	-	
WTR0010	Water System Existing	Water System	80	263,106	263,106	-	-	-	-	-	
WST0003	Wastewater Collection System	Wastewater System	75	10,889,700	-	8,017,275	-	-	2,872,425	-	
FIR0001	Hose Cache	Fire	70	20,000	-	-	-	-	-	20,000	
FIR0007	Confidence Maze Training	Fire	70	85,000	-	-	-	-	-	85,000	
FIR0009	Gear Washer & Dryer	Fire	70	30,000	-	-	-	-	-	30,000	
PKR0009	Ballinacraigh	Parks & Recreation	60	25,500	-	-	-	-	5,000	20,500	
RDS0022	Tandem Axle Snow Flow	Roads	55	330,000	30,000	-	-	-	-	300,000	Costs updated by Program Director, increased \$30k
PKR0005	Tractor (2007)	Parks & Recreation	50	50,000	-	-	-	-	-	50,000	Costs updated by Program Director, increased \$2.5k
PKR0011	Parks	Parks & Recreation	50	55,000	-	-	-	-	-	55,000	Costs updated by Program Director to add dog waste bins; costs increase \$10k.
PKR0012	Replace GMC Sierra 2500 Pick-up truck	Parks & Recreation	50	55,000	-	-	-	-	-	55,000	
RDS0012	Backhoe Loader	Roads	50	200,000	-	-	-	-	-	200,000	
RDS0014	Trailer Replacement (Unit 54)	Roads	50	30,000	-	-	-	-	-	30,000	
RDS0019	Energy Conservation Projects	Roads	50	5,000	-	-	-	-	-	5,000	
WTR0009	Water Equipment to Extend Life	Water System	50	45,000	45,000	-	-	-	-	20,000	
CRP0006	Windows 2012 Servers	Corporate Services	40	20,000	-	-	-	-	-	20,000	
WTR0004	Meter Replacement	Water System	40	441,565	30,000	-	-	-	411,565	-	Water Meter Replacement increased by \$411.6k; contingent on receiving Modernation Intake 3 Grant.
WTR0005	Water Capital Equipment	Water System	40	35,000	35,000	-	-	-	-	-	
WTR0006	Water Building and minor	Water System	40	15,000	15,000	-	-	-	-	-	
FIR0008	Electronic Messaging Signs	Fire	0	40,000	40,000	-	-	-	-	-	
Total 2022 Capital Projects Reviewed During 2021 Budget				32,396,248	1,058,106	23,072,110	1,040,000	-	6,307,532	918,500	
New	Barbour Field Dog/Park Fencing	Parks & Recreation		30,000	30,000	-	-	-	-	-	
New	Victoria Park Paving	Parks & Recreation		40,000	-	-	-	-	-	40,000	
New	Roads Shop BCA	Roads		4,500	-	-	-	-	-	4,500	
New	Roads Shop Paving	Roads		40,000	-	-	-	-	-	40,000	
New	Roads Shop Washroom/ storage reno	Roads		50,000	50,000	-	-	-	-	-	
New	Roads Shop Insulate Storage Shed	Roads		35,000	31,000	-	-	-	-	4,000	
New	Erin Station - Recast the Metal Roofing	Fire		16,500	-	-	-	-	-	16,500	
New	Erin Station - Repaint the Interior	Fire		15,000	-	-	-	-	-	15,000	
Total New Requested Capital for 2022				231,000	111,000	-	-	-	-	120,000	
Total Capital Requested for 2022				32,627,248	1,169,106	23,072,110	1,040,000	-	6,307,532	1,038,500	

Budget Year 2022
Forecast Periods 2023



Project Id	Description	Department	Priority	Expenditures	Res. & Res. Funds	DCs	Debt	Gas Tax	Other Grants	Taxation	Cost Recovery	Comments
RDS0017	Culvert 2053 (27th Sideroad)	Roads	80	675,000	-	-	-	675,000	-	-	-	
RDS0020	Surface Treatment Program	Roads	80	300,000	-	300,000	-	-	-	-	-	
RDS0021	Winston Churchill BM with	Roads	80	4,000,000	-	-	4,000,000	-	-	-	-	
WST0002	Wastewater Treatment Plant	Wastewater System	80	20,401,700	-	13,465,122	-	-	6,936,578	-	-	
WTR0001	Water Service for New	Water System	80	8,507,077	-	8,507,077	-	-	-	-	-	
WTR0010	Water System Existing	Water System	80	263,106	263,106	-	-	-	-	-	-	
WST0003	Wastewater Collection System	Wastewater System	75	7,469,000	-	5,601,750	-	-	1,867,250	-	-	
FIR0011	Replace Rescue Tanker 58	Fire	70	450,000	-	-	-	-	-	450,000	-	
CRP0008	Townhall Repairs	Corporate Services	60	25,200	-	-	-	-	-	25,200	-	
CRP0009	HVAC System	Corporate Services	60	25,300	-	-	-	-	-	25,300	-	
PKR0009	Ballinafad BCA	Parks & Recreation	60	15,000	-	-	-	-	5,000	10,000	-	
RDS0013	Trackless Sidewalk Flow	Roads	60	125,000	-	-	-	-	-	125,000	-	
RDS0022	Tandem Axle Snow Flow	Roads	55	330,000	150,000	-	-	-	-	180,000	-	Costs updated by Program Director, increased \$30k
RDS0024	Tractor (2008 Unit 41)	Roads	55	100,000	-	-	-	-	-	100,000	-	
PKR0011	Parks	Parks & Recreation	50	40,500	-	-	-	-	-	40,500	-	
PKR0013	Replace Kubota Tractor (F3680)	Parks & Recreation	50	45,000	-	-	-	-	-	45,000	-	Costs updated by Program Director, increased \$20k
PKR0014	Replace Diverprol Flow Blade	Parks & Recreation	50	10,000	-	-	-	-	-	10,000	-	
RDS0019	Energy Conservation Projects	Roads	50	5,000	-	-	-	-	-	5,000	-	
WTR0009	Water Equipment to Extend Life	Water System	50	45,000	45,000	-	-	-	-	-	-	
CRP0007	Replace Microsoft Office	Corporate Services	40	22,000	-	-	-	-	-	22,000	-	
WTR0004	Water Replacement	Water System	40	30,000	30,000	-	-	-	-	-	-	
WTR0005	Water Capital Equipment	Water System	40	22,500	22,500	-	-	-	-	-	-	
WTR0006	Water Building and minor	Water System	40	15,000	15,000	-	-	-	-	-	-	
Total 2023 Capital Projects Reviewed During 2021 Budget				42,921,383	525,606	27,873,949	4,000,000	675,000	8,808,828	1,038,000	-	
New	Roads Shop BCA	Roads		6,000	-	-	-	-	-	6,000	-	
New	Hose Cache			20,000	-	-	-	-	-	20,000	-	
Total New Requested Capital for 2023				26,000	-	-	-	-	-	26,000	-	
Total Capital Requested for 2023				42,947,383	525,606	27,873,949	4,000,000	675,000	8,808,828	1,064,000	-	

Budget Year 2022
Forecast Periods 2024



Project Id	Description	Department	Priority	Expenditures	Res. & Res. Funds	DCs	Debt	Gas Tax	Other Grants	Taxation	Cost Recovery	Comments
RDS0018	Culvert 2027 (Sideroad 32 West	Roads	80	613,500	-	-	-	-	-	613,500	-	
RDS0020	Surface Treatment Program	Roads	80	300,000	-	300,000	-	-	-	-	-	
WST0002	Wastewater Treatment Plant	Wastewater System	80	14,538,800	-	9,595,608	-	-	4,943,192	-	-	
WTR0001	Water Service for New	Water System	80	8,507,077	-	8,507,078	-	-	-	-	-	
WTR0010	Water System Existing	Water System	80	283,106	283,106	-	-	-	-	-	-	
WST0003	Wastewater Collection System	Wastewater System	75	2,187,300	-	1,640,475	-	-	546,825	-	-	Costs updated by Program Director, increased \$30k
RDS0022	Tandem Axle Snow Plow	Roads	55	330,000	330,000	-	-	-	-	-	-	Costs updated by Program Director, increased \$30k
RDS0026	Steamer Replacement (Unit 52)	Roads	55	25,000	-	-	-	-	-	25,000	-	Costs updated by Program Director, increased \$10k
RDS0027	Cube Van Replacement (Unit 25	Roads	55	50,000	-	-	-	-	-	50,000	-	
PKR0011	Parks	Parks & Recreation	50	11,000	-	-	-	-	-	11,000	-	
PKR0015	Replace Dodge 2017 Ram 1500	Parks & Recreation	50	50,000	-	-	-	-	-	50,000	-	Costs updated by Program Director, increased \$10k
PKR0016	Replace 2017 GMC Sierra	Parks & Recreation	50	50,000	-	-	-	-	-	50,000	-	Costs updated by Program Director, increased \$10k
RDS0019	Energy Conservation Projects	Roads	50	5,000	-	-	-	-	-	5,000	-	
WTR0009	Water Equipment to Extend Life	Water System	50	45,000	45,000	-	-	-	-	-	-	
WTR0004	Meter Replacement	Water System	40	30,000	30,000	-	-	-	-	-	-	
WTR0005	Water Capital Equipment	Water System	40	5,000	5,000	-	-	-	-	-	-	
WTR0006	Water Building and minor	Water System	40	15,000	15,000	-	-	-	-	-	-	
RDS0025	Wood Chipper Replacement	Roads	0	55,000	-	-	-	-	-	55,000	-	Costs updated by Program Director, increased \$10k
Total 2024 Capital Projects Reviewed During 2021 Budget				27,080,783	688,106	20,043,161	-	-	5,490,017	859,500	-	
New	Roads Shop BCA	Roads		5,000	-	-	-	-	-	5,000	-	
New	Hose Cache	Fire		20,000	-	-	-	-	-	20,000	-	
New	Station 10 Feasibility Study	Fire		50,000	-	-	-	-	-	50,000	-	
Total New Requested Capital for 2024				75,000	-	-	-	-	-	75,000	-	
Total Capital Requested for 2024				27,155,783	688,106	20,043,161	-	-	5,490,017	934,500	-	

Budget Year 2022
Forecast Periods 2025



Project Id	Description	Department	Priority	Expenditures	Res. & Res. Funds	DCs	Debt	Gas Tax	Other Grants	Taxation	Cost Recovery	Comments
TBD	Culvert 2051 (6th line)	Roads		126,000	-	-	-	125,000	-	-	-	
TBD	Culvert 2038 (1st line)	Roads		675,500	-	-	-	675,500	-	-	-	
TBD	Pumper 52 Replacement	Fire		1,000,000	200,000	200,000	-	-	-	600,000	-	
RDS0020	Surface Treatment Program	Roads	80	300,000	-	300,000	-	-	-	-	-	
WST0002	Wastewater Treatment Plant	Wastewater System	80	5,000,000	-	5,000,000	-	-	-	-	-	
WTR0001	Water Services for New	Water System	80	5,000,000	-	5,000,000	-	-	-	-	-	
WST0003	Water System Existing	Wastewater System	80	263,706	263,706	-	-	-	-	-	-	
WST0003	Wastewater Collection System	Wastewater System	75	2,500,000	-	2,500,000	-	-	-	-	-	
RDS0022	Tandem A&B Snow Plow	Roads	55	330,000	150,000	-	-	-	-	180,000	-	
RDS0027	Cube Van Replacement (Unit 25)	Roads	55	50,000	-	-	-	-	-	50,000	-	
PKR0011	Parks	Parks & Recreation	50	11,000	-	-	-	-	-	11,000	-	
RDS0019	Energy Conservation Projects	Roads	50	5,000	-	-	-	-	-	5,000	-	
WTR0009	Water Equipment to Extend Life	Water System	50	45,000	45,000	-	-	-	-	-	-	
WTR0004	Water Replacement	Water System	40	30,000	30,000	-	-	-	-	-	-	
WTR0005	Water Capital Equipment	Water System	40	5,000	5,000	-	-	-	-	-	-	
WTR0006	Water Building and minor	Water System	40	15,000	15,000	-	-	-	-	-	-	
Total Capital Requested for 2025				15,355,606	708,106	13,000,000	-	800,500	-	846,000	-	



RESERVES

DEPARTMENT	Description	Projected BALANCE @ DEC 31 2021	2022 TRANSACTIONS		Projected BALANCE @ DEC 31 2022	Comments
			ADDITIONS	DISBURSEMENTS		
Unallocated	RESERVES TAX STABILIZATION RESERVE	1,392,101		196,463	1,195,638	Stabilize tax rate increase to 2.9% and fund Capital projects.
Unallocated	RESERVES INFRASTRUCTURE RENEWAL	4,536,689	761,354		5,298,043	
Unallocated	RESERVE FUND Gas Tax Grant	189,155	694,032		883,187	
Unallocated	RESERVE FUND Modernization Grant	121,169		121,169	-	
Unallocated	RESERVE FUND Nestle Community Grant	9,549		7,500	2,049	Orton \$7.5k
Unallocated	RESERVE FUND Safe Restart - Covid Grant	111,222			111,222	
Unallocated	RESERVE FUND OCIF Top Up Grant	-			-	
Unallocated	RESERVE FUND OCIF FORMULA	261,252			261,252	
	TOTAL Unallocated	6,621,136			7,751,390	
Admin	RESERVES ELECTION EXPENSE	78,097	20,400	78,000	20,497	Municipal elections
Admin	RESERVES COMPUTER UPGRADES	79,865	15,000	48,000	46,865	
Admin	RESERVES ADMIN FILE MANAGEMENT	87,571		80,000	7,571	EDRMS project
Admin	RESERVES ADMIN OFFICE RENO RESERVES	34,761			34,761	
Admin	RESERVES ADMIN-PHONE RESERVE	891			891	
Admin	RESERVES INSURANCE CONTINGENCY	15,573			15,573	
Admin	RESERVE FUND Retirement Benefits	1,838			1,838	
Admin	RESERVE FUND ADMINISTRATION DC	(742,952)	50,834	152,000	(844,118)	OP PLN1 (\$56k)and Review PLN2
	TOTAL Admin	\$(444,356)			(716,122)	
Building	RESERVE FUND BUILDING DEPT REVENUE FUND	176,347	30,294		206,641	
Building	RESERVES BUILDING DEPT CAPITAL	-			-	
	TOTAL Building	176,347			206,641	
Econ Dev	RESERVES ECONOMIC DEVELOPMENT RESERVE	41,644		10,000	31,644	Transfer to offset Operating Budget
Econ Dev	RESERVE FUND Main St Revitalization Grant	-			-	
	TOTAL Econ Dev	41,644			31,644	
Enviro	RESERVE FUND Water EA STUDY	37,784			37,784	
	TOTAL Enviro	37,784			37,784	
Fire	RESERVE FUND FIRE SERVICES DC	27,675	91,204		118,878	
Fire	RESERVES FIRE CAPITAL	95,083		40,000	55,083	FIR00008 Electronic Messaging signs
Fire	RESERVES FIREHALL RESERVE	6,704			6,704	
Fire	RESERVES FIRE WAGE CONTINGENCY	121,584			121,584	
Fire	RESERVES FIRE VEHICLE RESERVE	185,167	100,000	200,000	85,167	FIR011 \$200k Tanker 58
	TOTAL Fire	436,212			387,415	



RESERVES

DEPARTMENT	Description	Projected BALANCE @ DEC 31 2021	2022 TRANSACTIONS		Projected BALANCE @ DEC 31 2022	Comments
			ADDITIONS	DISBURSEMENTS		
Recreation	RESERVES	410,291		110,000	300,291	
	CENTRE 2000 CAPITAL					Ice Resurfacer PKR0002 for ECC order is in 2021 but delivery may be in 2022.
Recreation	RESERVES	146,341		30,000	116,341	Barbour Field dog park / fencing
Recreation	RESERVES	63,096			74,096	
Recreation	RESERVES	27,355	11,000		27,355	
Recreation	RESERVES	11,384			11,384	
Recreation	RESERVES	200,000	50,000		250,000	
Recreation	RESERVE FUND	606,266	75,000		81,265	PKR3 Hillisburgh Community Centre \$600k
Recreation	RESERVE FUND	495,389	172,797		603,686	Loan payment for Barbourfields expansion & offset to operating
	TOTAL Recreation	1,960,122			1,464,419	
	TOTAL Rental					
Roads	RESERVES	81,314		81,000	314	Roads Shop Reno / Shed
Roads	RESERVES	5,066			5,066	
Roads	RESERVES	122,227			122,227	
Roads	RESERVES	210,731	35,100		245,831	
Roads	RESERVES	150,000	50,000		170,000	Tandem Axle Snow Plow (remaining \$300k funded from tax)
Roads	RESERVE FUND	136,387			136,387	
Roads	RESERVE FUND	11,427			11,427	
Roads	RESERVE FUND	17,160			17,160	
Roads	RESERVE FUND	1,387,447	319,565		1,407,011	
	TOTAL Roads	2,121,759			2,115,424	
Water	RESERVES	2,856,297	468,200	388,106	2,936,391	WTR5 \$30k; WTR6 \$15k; WTR9 \$45k; NEW Water Service \$263k;
Water	RESERVE FUND	37,784			37,784	
Water	RESERVE FUND	134,387			134,387	
Water	RESERVE FUND	(28,986)	7,992		(20,994)	
	TOTAL Water	2,999,482			3,049,784	
WW	RESERVE FUND	23,845,591		15,392,322	8,453,269	2021 planned expenditure deferred to 2022
WW	RESERVE FUND	-			-	
WW	RESERVE FUND	40,026			40,026	
WW	RESERVE FUND	(30,387)			(30,387)	
	TOTAL Wastewater	23,855,230			8,462,908	
Committee	RESERVES	92,455		10,000	82,455	
Committee	RESERVE FUND	8,805			8,805	
Committee	RESERVES	13,448			13,448	
Committee	RESERVES	18,248			18,248	
Committee	RESERVES	1,761			1,761	
Committee	RESERVE FUND	7,794			7,794	
Committee	RESERVE FUND	33,818			33,818	
	TOTAL Committee	176,328			164,568	
	TOTAL	37,981,689	2,952,772	17,939,060	22,955,856	



RESERVES

DEPARTMENT	Description	Projected BALANCE @ DEC 31 2022	2023 TRANSACTIONS		Projected BALANCE @ DEC 31 2023	Comments
			ADDITIONS	DISBURSEMENTS		
Unallocated	RESERVES TAX STABILIZATION RESERVE	1,195,638		255,498	940,140	Stabilize tax rate increase to 2.9% and fund Capital projects. RDS22 Tandem Axle Snow Plow RDS17 Culvert 2053 \$675k
Unallocated	RESERVES INFRASTRUCTURE RENEWAL	5,298,043	776,581	150,000	5,924,624	
Unallocated	RESERVE FUND Gas Tax Grant	883,187	694,032	675,000	902,219	
Unallocated	RESERVE FUND Modernization Grant	-			2,049	
Unallocated	RESERVE FUND Nestle Community Grant	2,049				
Unallocated	RESERVE FUND Safe Restart - Covid Grant	111,222			-	
Unallocated	RESERVE FUND OCIF Top Up Grant	-			-	
Unallocated	RESERVE FUND OCIF FORMULA	261,252			261,252	
TOTAL Unallocated		7,751,390			8,030,284	
Admin	RESERVES ELECTION EXPENSE	20,497	32,700		53,197	Municipal elections
Admin	RESERVES COMPUTER UPGRADES	46,865	15,000		61,865	
Admin	RESERVES ADMIN FILE MANAGEMENT	7,571			7,571	
Admin	RESERVES ADMIN OFFICE RENO RESERVES	34,761			34,761	
Admin	RESERVES ADMIN-PHONE RESERVE	891			891	
Admin	RESERVES INSURANCE CONTINGENCY	15,573			15,573	
Admin	RESERVE FUND Retirement Benefits	1,838			1,838	
Admin	RESERVE FUND ADMINISTRATION DC	(844,118)	50,834	40,000	(833,284)	ECO3 Eco Dev Strategy
TOTAL Admin		(716,122)			(657,587)	
Building	RESERVE FUND BUILDING DEPT REVENUE FUND	206,641	30,900		237,541	
Building	RESERVES BUILDING DEPT CAPITAL	-			-	
TOTAL Building		206,641			237,541	
Econ Dev	RESERVES ECONOMIC DEVELOPMENT RESERV	31,644		10,000	21,644	
Econ Dev	RESERVE FUND Main St Revitalization Grant	-			-	
TOTAL Econ Dev		31,644			21,644	
Enviro	RESERVE FUND Water EA STUDY	37,784			37,784	
TOTAL Enviro		37,784			37,784	
Fire	RESERVE FUND FIRE SERVICES DC	118,878	91,204	87,600	122,482	Tanker 58 and Firehall expansion
Fire	RESERVES FIRE CAPITAL	55,083			55,083	
Fire	RESERVES FIREHALL RESERVE	6,704			6,704	
Fire	RESERVES FIRE WAGE CONTINGENCY	121,584			121,584	
Fire	RESERVES FIRE VEHICLE RESERVE	85,167	100,000	180,000	5,167	FIR11 Replace Rescue Tanker 58
TOTAL Fire		387,415			311,019	
Recreation	RESERVES CENTRE 2000 CAPITAL	300,291			300,291	
Recreation	RESERVES Barbour Field	116,341			116,341	

RESERVES



DEPARTMENT	Description	2023 TRANSACTIONS		Projected BALANCE @ DEC 31 2022	Projected BALANCE @ DEC 31 2023	Comments
		ADDITIONS	DISBURSEMENTS			
Recreation	RESERVES	74,096	11,000	85,096		
Recreation	RESERVES	27,355		27,355		
Recreation	RESERVES	11,384		11,384		
Recreation	RESERVES	250,000	50,000	300,000		
Recreation	RESERVE FUND	81,265	75,000	156,266		
Recreation	RESERVE FUND	603,686	172,797	776,483		Loan payment for Barbourfields expansion & offset to operating
TOTAL Recreation		1,464,419		1,707,426		
TOTAL Rental	RENTAL FACILITIES RESERVES (Erin H)	-		-		
Roads	RESERVES	314		314		
Roads	RESERVES	5,066		5,066		
Roads	RESERVES	122,227		122,227		
Roads	RESERVES	245,831	30,900	276,731		
Roads	RESERVES	170,000	50,000	220,000		
Roads	RESERVE FUND	136,387		136,387		
Roads	RESERVE FUND	11,427		11,427		
Roads	RESERVE FUND	17,160		17,160		
Roads	RESERVE FUND	1,407,011	319,565	1,726,576		RDS0020 Surface Treatment \$300k
TOTAL Roads		2,115,424		2,215,889		
Water	RESERVES	2,936,391	491,400	3,427,791		WTR5 \$30k; WTR5 \$22k; WTR6 \$15k; WTR9 \$45k; NEW Water Service \$263k; Communications
Water	RESERVE FUND	134,387		134,387		
Water	RESERVE FUND	(20,994)	7,992	(13,002)		
TOTAL Water		3,049,784		3,173,570		
WW	RESERVE FUND	8,453,269	17,829,111	26,282,380		2022 planned expenditure deferred to 2023
WW	RESERVE FUND	-	22,772,110	22,772,110		
WW	RESERVE FUND	40,026		40,026		
WW	RESERVE FUND	(30,387)		(30,387)		
TOTAL Wastewater		8,462,908		3,519,909		
Committee	RESERVES	82,455	10,000	92,455		
Committee	RESERVE FUND	8,805		8,805		
Committee	RESERVES	13,448		13,448		
Committee	RESERVES	18,248		18,248		
Committee	RESERVES	7,794		7,794		
Committee	RESERVE FUND	33,818		33,818		
TOTAL Committee		164,568		154,568		
TOTAL		22,955,856	20,829,016	24,921,604	18,752,047	



RESERVES

DEPARTMENT	Description	2024 TRANSACTIONS		Projected BALANCE @ DEC 31 2023	Projected BALANCE @ DEC 31 2024	Comments
		ADDITIONS	DISBURSEMENTS			
Unallocated	RESERVES TAX STABILIZATION RESERVE		107,430	940,140	832,710	Stabilize tax rate increase to 2.9% and fund Capital projects. Tandem Axle Snow Plow
Unallocated	RESERVES INFRASTRUCTURE RENEWAL	792,113	330,000	5,924,624	6,386,737	
Unallocated	RESERVE FUND Gas Tax Grant	694,032		902,219	1,596,251	
Unallocated	RESERVE FUND Modernization Grant			2,049	2,049	
Unallocated	RESERVE FUND Nestle Community Grant					
Unallocated	RESERVE FUND Safe Restart - Covid Grant					
Unallocated	RESERVE FUND OCIF Top Up Grant			-	-	
Unallocated	RESERVE FUND OCIF FORMULA			261,252	261,252	
TOTAL Unallocated				8,030,284	9,078,999	
Admin	RESERVES ELECTION EXPENSE	32,700		53,197	85,897	Municipal elections
Admin	RESERVES COMPUTER UPGRADES	15,000		61,865	76,865	
Admin	RESERVES ADMIN FILE MANAGEMENT			7,571	7,571	
Admin	RESERVES ADMIN OFFICE RENO RESERVES			34,761	34,761	
Admin	RESERVES ADMIN-PHONE RESERVE			891	891	
Admin	RESERVES INSURANCE CONTINGENCY			15,573	15,573	
Admin	RESERVE FUND Retirement Benefits			1,838	1,838	
Admin	RESERVE FUND ADMINISTRATION DC	50,834		(833,284)	(782,449)	
TOTAL Admin				(657,587)	(559,053)	
Building	RESERVE FUND BUILDING DEPT REVENUE FUND	31,518		237,541	269,059	
Building	RESERVES BUILDING DEPT CAPITAL			-	-	
TOTAL Building				237,541	269,059	
Econ Dev	RESERVES ECONOMIC DEVELOPMENT RESERVE		10,000	21,644	11,644	
Econ Dev	RESERVE FUND Main St Revitalization Grant			-	-	
TOTAL Econ Dev				21,644	11,644	
Enviro	RESERVE FUND Water EA STUDY			37,784	37,784	
TOTAL Enviro				37,784	37,784	
Fire	RESERVE FUND FIRE SERVICES DC	91,204	18,400	122,482	195,285	Erin Firehall Expansion
Fire	RESERVES FIRE CAPITAL			55,083	55,083	
Fire	RESERVES FIREHALL RESERVE			6,704	6,704	
Fire	RESERVES FIRE WAGE CONTINGENCY			121,584	121,584	
Fire	RESERVES FIRE VEHICLE RESERVE	100,000		5,167	105,167	
TOTAL Fire				311,019	483,823	
Recreation	RESERVES CENTRE 2000 CAPITAL			300,291	300,291	
Recreation	RESERVES Barbour Field			116,341	116,341	

RESERVES



DEPARTMENT	Description	Projected BALANCE @ DEC 31 2023	2024 TRANSACTIONS		Projected BALANCE @ DEC 31 2024	Comments
			ADDITIONS	DISBURSEMENTS		
Recreation	RESERVES	85,096	11,000		96,096	
Recreation	RESERVES	27,355			27,355	
Recreation	RESERVES	11,384			11,384	
Recreation	RESERVES	300,000	50,000		350,000	
Recreation	RESERVE FUND	156,266	75,000		231,266	
Recreation	RESERVE FUND	710,693	172,797	67,106	816,384	Loan payment for Barbourfields expansion & offset to operating
TOTAL Recreation		1,707,426			1,949,117	
TOTAL Rental	RENTAL FACILITIES RESERVES (Erin)	-			-	
Roads	RESERVES	314			314	
Roads	RESERVES	5,066			5,066	
Roads	RESERVES	122,227			122,227	
Roads	RESERVES	276,731	30,900		307,631	
Roads	RESERVES	220,000	50,000	150,000	120,000	Axle Tandem Plow RDS22
Roads	RESERVE FUND	136,387			136,387	
Roads	RESERVE FUND	11,427			11,427	
Roads	RESERVE FUND	17,160			17,160	
Roads	RESERVE FUND	1,426,576	319,565	300,000	1,446,141	RDS0020 Surface Treatment \$300k
TOTAL Roads		2,215,889			2,166,353	
Water	RESERVES	3,052,185	516,900	358,106	3,210,979	WTR5 \$30k; WTR5 \$5k; WTR6 \$15k; WTR9 \$45k; NEW Water Service \$263k;
Water	RESERVE FUND	134,387			134,387	
Water	RESERVE FUND	(13,002)	7,992		(5,010)	
TOTAL Water		3,173,570			3,340,356	
WW	RESERVE FUND	3,510,270	25,000,000	27,573,949	936,321	2023 planned expenditure deferred to 2024
WW	RESERVE FUND	-			-	
WW	RESERVE FUND	40,026			40,026	
WW	RESERVE FUND	(30,387)			(30,387)	
TOTAL Wastewater		3,519,909			945,960	
Committee	RESERVES	72,455		10,000	62,455	
Committee	RESERVE FUND	8,805			8,805	
Committee	RESERVES	13,448			13,448	
Committee	RESERVES	18,248			18,248	
Committee	RESERVES	ESAC				
Committee	RESERVE FUND	7,794			7,794	
Committee	RESERVE FUND	33,818			33,818	
TOTAL Committee		154,568			144,568	
TOTAL		18,752,047	28,041,555	28,924,991	17,868,611	